

MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

2016-17 DATA BOOK & COMPANION



Center for Educational Performance & Information

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CEPI HELP DESK

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SECTION I: HISTORICAL INFORMATION

HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

The community college system has become a large and significant educational sector since the early 1960s and had rapid growth in the mid-1970s. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. A flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model, the following legislative objectives were set forth:

1. To establish a “need based” funding formula, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula that encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need.” As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It became necessary to define “what is” before “need” or “what should be” could be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the system using a uniform reporting system (i.e., define “what is”); (2) define a “needs-based” model using output and financial parameters (i.e., define “what should be”). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.

2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which is then translated into state appropriations.

Developing a Reporting System

In October 1978, a Task Force was established consisting of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, that could link the activities of an institution with the organization's objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979, the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979, all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with six colleges, after which each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges. A number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the presidents agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops was held, similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges needed to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next twenty years, the ACS Report and the MUFR were utilized by Michigan Community Colleges and provided a database that was used by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statements 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which were effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information was presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all applicable governmental reporting up to and through GASB Statements 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statements 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members from the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting was focused on General, Auxiliary, Designated and Restricted Funds. The MUFR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges would be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that were new since the ACS Manual was implemented, such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contract hours based on core tuition programs.
- Overall impact on comparative data, which was currently compiled using Audited Financial Statements and ACS Reports.

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003, and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund," and to allow flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing the institution as a whole into the ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college were significantly different, and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force was not suggesting any changes to the funding formula at that time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designate Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional polices. For comparison purposes, readers should consider the size of the colleges compared. Table 16 on page 24 illustrates groupings of like community colleges. Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

Effective with the 2009-2010 reporting and based on recommendations from the Michigan Community College Business Officers Association (MCCBOA) ACS Committee and following discussions with state agency staff, the Michigan Workforce Development Agency Community College Services eliminated the Information Technology Activity 2.0 from the 2009-10 ACS reporting effective with the 2009-10 reporting period. Information Technology Activity 2.0 is Instructional Support Activity, ACS Activity 5.0 Student Services Activity Sub-Activity 5.1 and Sub-Activity 5.2, and ACS Activity 6.0 Instructional Administration Activity.

TABLE 1 - STATE OPERATIONS APPROPRIATIONS

	State Operations Appropriations	State MPERS Appropriations	State Renaissance Zone Appropriations	Total
GROUP 1				
ALPENA	\$5,544,700	\$939,456	\$18,143	\$6,502,299
BAY DE NOC	\$5,560,900	\$595,826	\$1,623	\$6,158,349
GLEN OAKS	\$2,586,900	\$253,617	\$3,424	\$2,843,941
GOGEBIC	\$4,577,800	\$437,284	\$6,129	\$5,021,213
KIRTLAND	\$3,270,000	\$798,556	\$107	\$4,068,663
MID MICHIGAN	\$4,834,100	\$1,407,813	\$0	\$6,241,913
MONTCALM	\$3,343,100	\$712,405	\$180,834	\$4,236,339
NORTH CENTRAL	\$3,290,400	\$536,614	\$0	\$3,827,014
SOUTHWESTERN	\$6,850,952	\$454,516	\$0	\$7,305,468
WEST SHORE	\$2,478,000	\$617,958	\$22,698	\$3,118,656
GROUP 2				
JACKSON	\$12,712,017	\$1,066,792	\$0	\$13,778,809
KELLOGG	\$12,097,052	\$1,512,747	\$130,152	\$13,739,951
LAKE MICHIGAN	\$5,492,800	\$749,724	\$56,655	\$6,299,179
MONROE	\$5,120,761	\$1,484,464	\$44,474	\$6,649,699
MUSKEGON	\$9,696,636	\$1,503,800	\$18,618	\$11,219,054
NORTHWESTERN	\$9,318,000	\$2,027,948	\$31,743	\$11,377,691
ST. CLAIR	\$7,259,300	\$1,364,221	\$457	\$8,623,978
GROUP 3				
DELTA	\$14,907,700	\$3,839,551	\$271,116	\$19,018,367
GRAND RAPIDS	\$18,450,500	\$6,310,973	\$285,600	\$25,047,073
HENRY FORD	\$22,176,000	\$4,921,068	\$0	\$27,097,068
KALAMAZOO VALLEY	\$12,873,900	\$2,431,386	\$96,958	\$15,402,244
MOTT	\$16,115,500	\$3,365,384	\$34,643	\$19,515,527
SCHOOLCRAFT	\$12,574,560	\$4,685,209	\$0	\$17,259,769
WASHTENAW	\$13,534,000	\$5,101,726	\$0	\$18,635,726
WAYNE COUNTY	\$17,234,200	\$5,351,230	\$1,452,009	\$24,037,439
GROUP 4				
LANSING	\$31,677,300	\$6,038,571	\$159,820	\$37,875,691
MACOMB	\$33,681,800	\$7,733,076	\$71,000	\$41,485,876
OAKLAND	\$21,770,900	\$7,547,936	\$20,052	\$29,338,888
STATE AGGREGATE	\$319,029,778	\$73,789,851	\$2,906,255	\$395,725,884

Table 1 footnotes

FY	AUTHORITY	AMOUNT	REASON
1999-2000	Public Act 109 of 1990	\$368,458	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 291 of 2000	\$8,798,800	Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-2001	Public Act 272 of 2000	\$483,131	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 272 of 2000	\$10,000,000	Postsecondary access student scholarship program.
2001-2002	Public Act 52 of 2001	\$400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 52 of 2001	\$5,000,000	Postsecondary access student scholarship program. These amounts are not included in Table 1.
	Public Act 530 of 2001	\$66,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 560 of 2001	\$205,100	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 746 of 2001	(\$1,655,200)	Postsecondary access student scholarship program.
Executive Order 2001-9	(\$3,000,000)	Postsecondary access student scholarship program.	
2002-2003	Public Act 161 of 2002	\$536,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 161 of 2002	\$2,000,000	Postsecondary access student scholarship program.
	Executive Order 2002-22	(\$7,993,308)	Reductions of \$7,900,850 in Operations and \$92,458 in At Risk.
	Public Act 746 of 2002	\$1,595,983	Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk.
	Executive Order 2003-3	(\$4,788,100)	Reductions of \$4,732,700 in Operations and \$55,400 in At Risk.
Public Act 146 of 2003	\$1,077,700	Tuition Restraint incentive payments made in FY 2004 but considered a supplemental for 2002-03.	
2003-2004	Public Act 146 of 2003	\$1,750,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Executive Order 2003-23	(\$12,434,500)	Reduction in FY 04 operations.
	Public Act 358 of 2004	\$8,521,200	Tuition Restraint incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-2005	Public Act 358 of 2004	\$2,400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 358 of 2004	\$17,036,800	Tuition Restraint incentive payments made in FY 2005.
	Executive Order 2005-7	(\$4,919,600)	Executive Order Reduction.
	Public Act 11 of 2005	\$4,919,600	Supplemental appropriations.
2005-2006	Public Act 154 of 2005	\$2,900,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2006-2007	Public Act 341 of 2006	\$3,200,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 17 of 2007	(\$12,879,900)	Sec. 106 Community Colleges Operations – Payment Delay. Payment could not accrue to FY2007 per language, due to GAAP requirements.
Executive Order 2007-3	(\$12,879,900)	B.5 Community Colleges – Delayed Payments. Payment could not accrue to FY2007 per language due to GAAP requirements.	
2007-2008	Public Act 120 of 2007	\$3,025,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 120 of 2007	\$25,759,800	Sec. 211(2) One-Time Supplemental payment to Community Colleges in 2007-08 for delayed 2006-2007 Payments (ref. EO 2007-3, and Sec. 106 of
	Public Act 279 of 2008	\$10,000	Supplemental appropriation to fully fund community colleges for revenue lost due to renaissance zones.

2008-2009	Public Act 255 of 2008	\$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Application of GASB reporting requirements to the delayed payment revenue recognition created variances among the colleges.
2010-2011	Public Act 165 of 2010	\$3,322,700	Sec. 103 Grants At-Risk Student Appropriation.
2011-2012	Public Act 62 of 2011	(\$3,322,700)	At-Risk Student Success grants appropriations rolled into institutional state appropriations.
2013-2014	Public Act 60 of 2013	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2014-2015	Public Act 196 of 2014	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2015-2016	Public Act 85 of 2015	\$5,100,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2016-2017	Public Act 249 of 2016	\$5,100,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

TABLE 2 - STATE OPERATIONS APPROPRIATIONS PER FYES

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$3,671	\$3,439	\$3,549	\$3,634	\$4,050	\$4,692	\$5,295	\$5,674	\$5,447	-4.0%
BAY DE NOC	\$3,030	\$2,606	\$2,529	\$2,463	\$2,971	\$3,273	\$4,428	\$5,393	\$5,441	0.9%
DELTA	\$1,855	\$1,700	\$1,729	\$1,728	\$1,914	\$2,086	\$2,266	\$2,438	\$2,505	2.7%
GLEN OAKS	\$2,121	\$1,986	\$2,357	\$2,283	\$2,592	\$3,277	\$3,877	\$3,999	\$3,815	-4.6%
GOGEBIC	\$5,334	\$4,693	\$4,446	\$4,807	\$5,313	\$5,366	\$5,509	\$6,037	\$5,824	-3.5%
GRAND RAPIDS	\$1,609	\$1,418	\$1,398	\$1,442	\$1,576	\$1,634	\$1,848	\$1,999	\$1,653	-17.3%
HENRY FORD	\$1,895	\$1,625	\$1,580	\$1,579	\$1,705	\$2,151	\$2,246	\$2,460	\$2,455	-0.2%
JACKSON	\$2,433	\$1,998	\$2,122	\$2,284	\$2,804	\$3,108	\$3,360	\$3,389	\$3,752	10.7%
KALAMAZOO VALLEY	\$1,673	\$1,520	\$1,473	\$1,553	\$1,694	\$1,936	\$2,165	\$2,358	\$2,466	4.6%
KELLOGG	\$2,558	\$2,239	\$2,195	\$2,167	\$2,378	\$2,627	\$2,932	\$3,472	\$4,282	23.3%
KIRTLAND	\$2,399	\$1,966	\$2,140	\$2,233	\$2,608	\$2,736	\$3,115	\$3,532	\$3,637	3.0%
LAKE MICHIGAN	\$2,195	\$1,666	\$1,642	\$1,824	\$1,953	\$2,224	\$2,478	\$2,530	\$2,616	3.4%
LANSING	\$2,283	\$2,077	\$2,042	\$2,165	\$2,445	\$2,640	\$2,994	\$3,296	\$3,531	7.1%
MACOMB	\$2,069	\$1,899	\$1,912	\$1,907	\$2,003	\$2,093	\$2,208	\$2,325	\$2,348	1.0%
MID MICHIGAN	\$1,437	\$1,231	\$1,219	\$1,337	\$1,560	\$1,700	\$1,822	\$1,936	\$1,927	-0.5%
MONROE	\$1,472	\$1,391	\$1,454	\$1,531	\$1,729	\$1,948	\$2,241	\$3,307	\$2,761	-16.5%
MONTCALM	\$2,178	\$2,035	\$2,265	\$2,375	\$2,622	\$2,738	\$3,154	\$3,400	\$3,549	4.4%
MOTT	\$2,051	\$1,742	\$1,862	\$1,861	\$2,276	\$2,458	\$2,790	\$3,146	\$3,226	2.5%
MUSKEGON	\$2,660	\$2,378	\$2,403	\$2,485	\$2,667	\$2,900	\$3,178	\$3,245	\$3,457	6.5%
NORTH CENTRAL	\$1,772	\$1,581	\$1,894	\$1,799	\$2,040	\$2,143	\$2,369	\$2,452	\$2,404	-2.0%
NORTHWESTERN	\$2,823	\$2,481	\$2,397	\$2,395	\$2,852	\$2,939	\$3,219	\$3,484	\$3,582	2.8%
OAKLAND	\$1,165	\$1,012	\$1,021	\$994	\$1,100	\$1,195	\$1,377	\$1,620	\$1,782	10.0%
ST. CLAIR	\$1,976	\$1,740	\$1,856	\$1,983	\$2,222	\$2,399	\$2,629	\$2,968	\$2,962	-0.2%
SCHOOLCRAFT	\$1,343	\$1,226	\$1,228	\$1,252	\$1,339	\$1,423	\$1,528	\$1,612	\$1,602	-0.6%
SOUTHWESTERN	\$3,819	\$3,076	\$2,814	\$3,049	\$3,569	\$3,482	\$3,964	\$4,380	\$4,525	3.3%
WASHTENAW	\$1,385	\$1,217	\$1,290	\$1,386	\$1,517	\$1,561	\$1,654	\$1,692	\$1,712	1.2%
WAYNE COUNTY	\$1,333	\$1,241	\$1,328	\$1,378	\$1,580	\$1,684	\$1,936	\$1,984	\$2,235	12.7%
WEST SHORE	\$2,433	\$2,139	\$2,299	\$2,301	\$2,457	\$2,617	\$3,092	\$3,324	\$3,344	0.6%
STATE AGGREGATE	\$1,867	\$1,656	\$1,683	\$1,719	\$1,911	\$2,074	\$2,294	\$2,497	\$3,169	2.3%
STATE AVERAGE	\$2,251	\$1,976	\$2,018	\$2,078	\$2,341	\$2,537	\$2,846	\$3,123	\$3,173	1.6%

TABLE 3 - PROPERTY TAX REVENUE

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$2,603,627	\$2,743,452	\$2,676,167	\$2,603,114	\$2,584,078	\$2,550,812	\$2,549,593	\$2,577,183	\$2,546,312	-1.2%
BAY DE NOC	\$2,130,492	\$2,227,050	\$2,219,760	\$3,518,398	\$3,773,349	\$3,896,246	\$3,883,747	\$3,887,241	\$2,566,655	-34.0%
DELTA	\$23,519,928	\$23,785,690	\$23,112,542	\$22,662,886	\$22,596,120	\$22,797,665	\$22,931,569	\$23,034,150	\$21,900,030	-4.9%
GLEN OAKS	\$5,099,328	\$5,248,542	\$5,205,134	\$5,146,330	\$4,982,485	\$5,253,350	\$5,340,764	\$5,545,520	\$5,294,054	-4.5%
GOGEBIC	\$1,252,372	\$1,342,431	\$1,333,863	\$1,412,117	\$1,444,145	\$1,452,245	\$1,427,579	\$1,438,339	\$1,467,005	2.0%
GRAND RAPIDS	\$31,178,162	\$31,213,566	\$29,492,923	\$28,764,782	\$35,438,955	\$35,945,056	\$36,550,118	\$29,903,376	\$38,046,959	27.2%
HENRY FORD	\$14,552,521	\$13,006,665	\$12,090,099	\$10,762,737	\$13,242,640	\$10,201,146	\$14,665,393	\$14,116,547	\$12,944,861	-8.3%
JACKSON	\$5,150,851	\$5,219,325	\$4,965,858	\$4,690,925	\$4,641,703	\$4,782,538	\$4,842,394	\$4,955,621	\$4,890,768	-1.3%
KALAMAZOO VALLEY	\$19,692,463	\$19,907,824	\$19,214,906	\$18,977,093	\$18,813,435	\$18,646,981	\$18,890,466	\$19,468,566	\$19,105,463	-1.9%
KELLOGG	\$10,692,036	\$10,799,997	\$10,363,515	\$9,742,328	\$12,618,764	\$12,479,568	\$9,774,716	\$10,113,146	\$9,487,364	-6.2%
KIRTLAND	\$6,462,313	\$6,649,661	\$6,792,129	\$6,171,807	\$6,184,772	\$7,294,571	\$6,976,448	\$6,968,408	\$6,975,701	0.1%
LAKE MICHIGAN	\$14,098,914	\$15,068,324	\$14,850,019	\$14,764,293	\$14,639,704	\$14,667,744	\$15,248,326	\$15,397,027	\$16,387,582	6.4%
LANSING	\$42,147,127	\$41,681,996	\$40,359,554	\$38,543,630	\$37,294,876	\$36,718,154	\$37,390,260	\$39,207,101	\$39,910,486	1.8%
MACOMB	\$45,866,150	\$44,369,200	\$39,782,320	\$36,836,232	\$38,447,700	\$37,143,926	\$35,002,928	\$36,203,554	\$35,889,888	-0.9%
MID MICHIGAN	\$2,320,946	\$2,393,167	\$2,329,761	\$2,232,050	\$2,302,045	\$2,290,572	\$2,281,303	\$2,296,994	\$2,297,861	0.0%
MONROE	\$13,698,172	\$13,234,336	\$12,474,877	\$12,134,618	\$11,672,059	\$12,025,044	\$11,968,333	\$12,317,196	\$12,356,491	0.3%
MONTCALM	\$5,618,068	\$5,810,374	\$5,578,988	\$5,507,133	\$5,871,532	\$5,747,251	\$5,796,244	\$5,904,506	\$5,902,819	0.0%
MOTT	\$24,314,959	\$31,335,431	\$27,258,403	\$18,867,449	\$25,292,264	\$24,917,441	\$25,042,619	\$25,825,520	\$18,151,262	-29.7%
MUSKEGON	\$9,963,061	\$10,188,322	\$9,808,691	\$9,226,663	\$9,097,654	\$8,983,104	\$10,543,259	\$10,760,996	\$10,500,387	-2.4%
NORTH CENTRAL	\$5,912,277	\$6,078,645	\$5,757,864	\$5,554,237	\$6,198,638	\$6,186,198	\$5,562,093	\$5,688,234	\$5,745,504	1.0%
NORTHWESTERN	\$9,215,973	\$9,530,218	\$9,349,702	\$9,129,700	\$9,196,051	\$9,352,705	\$9,530,648	\$9,817,953	\$10,003,045	1.9%
OAKLAND	\$98,787,177	\$94,265,848	\$82,991,098	\$76,179,522	\$75,349,203	\$75,763,312	\$77,283,938	\$79,964,027	\$80,835,825	1.1%
ST. CLAIR	\$10,615,515	\$11,456,975	\$10,571,651	\$10,082,708	\$9,713,185	\$9,588,638	\$9,615,179	\$9,907,331	\$9,873,301	-0.3%
SCHOOLCRAFT	\$27,588,752	\$26,422,271	\$23,885,854	\$22,792,020	\$21,734,020	\$22,106,576	\$22,686,332	\$23,296,021	\$23,523,202	1.0%
SOUTHWESTERN	\$4,600,727	\$4,847,142	\$4,790,804	\$4,797,154	\$4,856,023	\$4,954,178	\$5,072,087	\$5,306,329	\$5,363,577	1.1%
WASHTENAW	\$50,783,182	\$49,905,186	\$46,345,019	\$45,921,800	\$48,022,814	\$46,580,704	\$47,751,140	\$49,297,668	\$50,240,448	1.9%
WAYNE COUNTY	\$73,469,100	\$71,221,802	\$63,433,130	\$49,521,957	\$48,672,026	\$70,850,343	\$73,967,397	\$70,389,204	\$72,058,647	2.4%
WEST SHORE	\$5,634,716	\$5,694,178	\$5,878,793	\$6,006,410	\$8,389,316	\$8,793,547	\$8,924,310	\$9,102,883	\$9,074,952	-0.3%
STATE TOTAL	\$566,968,909	\$565,647,618	\$522,913,424	\$482,550,093	\$503,069,556	\$521,969,615	\$531,499,183	\$532,690,641	\$533,340,449	0.1%

TABLE 4 - PROPERTY TAX REVENUE PER FYES

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$1,863	\$1,839	\$1,821	\$1,898	\$2,027	\$2,286	\$2,505	\$2,676	\$2,501	-6.5%
BAY DE NOC	\$1,246	\$1,121	\$1,068	\$1,720	\$2,150	\$2,416	\$3,173	\$3,819	\$2,511	-34.2%
DELTA	\$3,173	\$2,940	\$2,883	\$2,936	\$3,122	\$3,382	\$3,584	\$3,819	\$3,679	-3.7%
GLEN OAKS	\$4,473	\$4,315	\$4,871	\$5,061	\$5,363	\$7,051	\$8,229	\$8,692	\$7,808	-10.2%
GOGEBIC	\$1,563	\$1,474	\$1,369	\$1,639	\$1,794	\$1,800	\$1,767	\$1,925	\$1,866	-3.1%
GRAND RAPIDS	\$2,914	\$2,570	\$2,376	\$2,491	\$3,242	\$3,364	\$3,763	\$3,288	\$3,408	3.6%
HENRY FORD	\$1,320	\$1,011	\$907	\$844	\$1,085	\$1,042	\$1,523	\$1,586	\$1,433	-9.6%
JACKSON	\$1,086	\$903	\$901	\$955	\$1,121	\$1,264	\$1,346	\$1,372	\$1,444	5.2%
KALAMAZOO VALLEY	\$2,771	\$2,545	\$2,469	\$2,558	\$2,667	\$2,978	\$3,271	\$3,618	\$3,659	1.1%
KELLOGG	\$2,937	\$2,596	\$2,405	\$2,333	\$3,197	\$3,443	\$2,920	\$3,529	\$3,358	-4.8%
KIRTLAND	\$5,453	\$4,600	\$4,898	\$5,019	\$5,378	\$6,531	\$6,860	\$7,641	\$7,759	1.5%
LAKE MICHIGAN	\$6,173	\$5,007	\$4,727	\$5,455	\$5,594	\$6,301	\$7,073	\$7,192	\$7,804	8.5%
LANSING	\$3,232	\$2,909	\$2,755	\$2,913	\$3,076	\$3,228	\$3,626	\$4,097	\$4,449	8.6%
MACOMB	\$2,987	\$2,652	\$2,387	\$2,303	\$2,442	\$2,434	\$2,355	\$2,533	\$2,502	-1.2%
MID MICHIGAN	\$778	\$687	\$643	\$700	\$809	\$862	\$888	\$935	\$916	-2.0%
MONROE	\$4,868	\$4,441	\$4,273	\$4,538	\$4,729	\$5,395	\$5,969	\$6,824	\$6,661	-2.4%
MONTCALM	\$4,103	\$3,966	\$4,137	\$4,399	\$5,014	\$5,041	\$5,666	\$6,119	\$6,266	2.4%
MOTT	\$3,289	\$3,603	\$3,328	\$2,413	\$3,827	\$4,018	\$4,454	\$5,109	\$3,634	-28.9%
MUSKEGON	\$3,111	\$2,844	\$2,739	\$2,777	\$2,840	\$3,010	\$3,764	\$3,871	\$3,743	-3.3%
NORTH CENTRAL	\$3,620	\$3,321	\$3,639	\$3,461	\$4,200	\$4,326	\$4,154	\$4,326	\$4,197	-3.0%
NORTHWESTERN	\$2,997	\$2,724	\$2,544	\$2,634	\$2,903	\$3,114	\$3,380	\$3,718	\$3,846	3.4%
OAKLAND	\$5,716	\$4,738	\$4,179	\$3,892	\$4,107	\$4,421	\$5,038	\$6,046	\$6,615	9.4%
ST. CLAIR	\$3,117	\$2,962	\$2,871	\$3,060	\$3,190	\$3,354	\$3,580	\$4,108	\$4,028	-1.9%
SCHOOLCRAFT	\$3,148	\$2,754	\$2,467	\$2,511	\$2,442	\$2,598	\$2,769	\$2,956	\$2,996	1.4%
SOUTHWESTERN	\$2,800	\$2,375	\$2,096	\$2,381	\$2,736	\$2,694	\$3,057	\$3,491	\$3,543	1.5%
WASHTENAW	\$5,791	\$4,998	\$4,872	\$5,380	\$5,892	\$5,764	\$6,038	\$6,273	\$6,356	1.3%
WAYNE COUNTY	\$5,895	\$5,332	\$5,032	\$4,484	\$4,818	\$7,366	\$8,559	\$8,218	\$9,346	13.7%
WEST SHORE	\$6,377	\$5,539	\$5,765	\$6,145	\$8,878	\$9,792	\$11,427	\$12,368	\$12,247	-1.0%
STATE AGGREGATE	\$3,606	\$3,191	\$2,965	\$2,928	\$3,264	\$3,629	\$3,970	\$4,248	\$4,271	0.5%
STATE AVERAGE	\$3,457	\$3,099	\$3,015	\$3,104	\$3,523	\$3,903	\$4,312	\$4,648	\$4,592	-1.2%

TABLE 5 - TUITION AND FEE REVENUE

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$5,902,256	\$6,615,854	\$6,729,200	\$6,874,508	\$7,188,796	\$5,964,901	\$5,490,157	\$5,448,781	\$6,132,868	12.6%
BAY DE NOC	\$6,554,622	\$8,192,241	\$8,901,036	\$9,032,911	\$9,091,547	\$9,335,022	\$8,098,608	\$7,128,912	\$7,661,881	7.5%
DELTA	\$29,471,109	\$31,956,581	\$32,285,052	\$32,580,979	\$31,481,520	\$26,948,961	\$30,165,863	\$30,664,833	\$30,986,793	1.0%
GLEN OAKS	\$3,404,521	\$4,316,958	\$4,073,224	\$3,907,164	\$3,893,029	\$3,471,490	\$2,953,519	\$2,937,390	\$3,004,480	2.3%
GOGEBIC	\$3,060,500	\$3,678,561	\$4,166,119	\$4,069,626	\$4,138,980	\$4,301,453	\$4,384,485	\$4,204,417	\$4,509,484	7.3%
GRAND RAPIDS	\$43,739,122	\$52,179,526	\$57,470,464	\$58,024,997	\$57,074,702	\$56,360,258	\$53,669,342	\$53,118,951	\$52,826,454	-0.6%
HENRY FORD	\$45,420,639	\$56,040,314	\$58,781,735	\$57,509,379	\$57,978,201	\$48,327,697	\$50,146,275	\$47,414,273	\$48,122,951	1.5%
JACKSON	\$21,982,018	\$27,913,565	\$29,122,150	\$26,789,635	\$24,788,804	\$22,876,737	\$22,929,476	\$23,789,543	\$25,890,546	8.8%
KALAMAZOO VALLEY	\$16,774,609	\$20,057,835	\$21,086,458	\$22,272,249	\$22,487,403	\$21,665,994	\$21,911,299	\$23,836,950	\$24,332,264	2.1%
KELLOGG	\$12,314,489	\$14,962,141	\$15,374,953	\$15,786,026	\$16,814,149	\$16,063,578	\$16,664,188	\$15,337,131	\$15,721,085	2.5%
KIRTLAND	\$5,357,717	\$6,494,680	\$6,370,902	\$5,576,034	\$6,098,080	\$6,496,737	\$5,957,327	\$5,657,114	\$5,898,360	4.3%
LAKE MICHIGAN	\$8,944,402	\$10,491,005	\$11,866,692	\$11,431,782	\$12,126,787	\$11,641,434	\$11,184,873	\$11,095,820	\$11,096,249	0.0%
LANSING	\$47,915,880	\$51,316,887	\$55,907,849	\$55,311,454	\$53,525,416	\$52,175,883	\$49,092,761	\$46,831,687	\$47,621,129	1.7%
MACOMB	\$44,006,896	\$49,368,705	\$54,165,503	\$53,978,876	\$55,242,309	\$56,183,755	\$58,593,206	\$58,436,151	\$59,215,543	1.3%
MID MICHIGAN	\$13,987,173	\$17,447,820	\$19,096,272	\$18,542,971	\$17,808,458	\$17,493,792	\$17,972,454	\$17,360,636	\$17,427,315	0.4%
MONROE	\$7,569,270	\$9,311,288	\$9,457,675	\$9,555,373	\$10,803,964	\$10,811,428	\$9,609,267	\$9,689,559	\$8,577,606	-11.5%
MONTCALM	\$4,862,849	\$5,484,833	\$5,371,865	\$5,058,845	\$5,298,634	\$5,351,883	\$5,025,008	\$5,093,541	\$6,118,244	20.1%
MOTT	\$30,423,884	\$36,257,663	\$39,844,283	\$41,405,175	\$37,686,324	\$38,243,058	\$36,982,581	\$34,702,564	\$32,817,715	-5.4%
MUSKEGON	\$11,605,305	\$13,498,923	\$14,531,423	\$14,246,568	\$14,583,820	\$14,892,077	\$15,410,659	\$15,981,142	\$16,585,374	3.8%
NORTH CENTRAL	\$5,378,542	\$6,492,503	\$7,286,199	\$6,683,113	\$6,473,079	\$6,321,735	\$7,086,296	\$7,217,037	\$7,527,493	4.3%
NORTHWESTERN	\$16,864,981	\$19,199,480	\$21,147,636	\$22,296,180	\$21,680,449	\$18,189,591	\$23,526,466	\$23,044,788	\$23,630,918	2.5%
OAKLAND	\$42,988,811	\$48,463,303	\$55,399,573	\$53,198,709	\$54,148,526	\$52,819,596	\$49,753,491	\$45,333,572	\$43,928,401	-3.1%
ST. CLAIR	\$12,939,276	\$14,818,275	\$14,185,249	\$12,970,325	\$13,682,279	\$12,045,098	\$11,850,273	\$11,320,059	\$11,834,518	4.5%
SCHOOLCRAFT	\$30,649,430	\$35,348,937	\$37,688,104	\$36,443,389	\$38,150,124	\$37,161,284	\$40,632,676	\$40,818,710	\$43,099,012	5.6%
SOUTHWESTERN	\$9,847,968	\$9,847,968	\$11,836,640	\$11,705,043	\$10,698,015	\$11,753,325	\$10,798,286	\$9,941,480	\$9,763,036	-1.8%
WASHTENAW	\$27,186,456	\$32,003,958	\$33,602,081	\$32,339,842	\$31,770,513	\$32,086,743	\$32,169,777	\$32,343,041	\$32,540,908	0.6%
WAYNE COUNTY	\$35,039,631	\$40,464,885	\$45,680,353	\$40,238,427	\$40,994,788	\$40,386,472	\$38,410,449	\$37,220,188	\$33,406,139	-10.2%
WEST SHORE	\$2,656,019	\$3,109,533	\$3,237,639	\$3,294,762	\$3,398,235	\$3,336,161	\$3,098,575	\$2,928,881	\$2,958,660	1.0%
STATE TOTAL	\$546,848,375	\$635,334,222	\$684,666,329	\$671,124,342	\$669,106,931	\$642,706,143	\$643,567,637	\$628,897,151	\$633,235,426	0.7%

TABLE 6 - TUITION AND FEE REVENUE PER FYES

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$4,223	\$4,207	\$4,579	\$5,012	\$5,638	\$5,345	\$5,393	\$5,658	\$6,024	6.5%
BAY DE NOC	\$3,833	\$4,123	\$4,283	\$4,415	\$5,180	\$5,787	\$6,617	\$7,003	\$7,497	7.1%
DELTA	\$3,976	\$3,930	\$4,027	\$4,221	\$4,350	\$3,998	\$4,715	\$5,085	\$5,206	2.4%
GLEN OAKS	\$2,987	\$3,549	\$3,812	\$3,843	\$4,191	\$4,660	\$4,551	\$4,604	\$4,431	-3.8%
GOGEBIC	\$3,818	\$4,038	\$4,277	\$4,724	\$5,142	\$5,330	\$5,426	\$5,628	\$5,737	1.9%
GRAND RAPIDS	\$4,088	\$4,296	\$4,630	\$5,024	\$5,221	\$5,275	\$5,526	\$5,840	\$4,731	-19.0%
HENRY FORD	\$4,119	\$4,358	\$4,410	\$4,508	\$4,751	\$4,936	\$5,208	\$5,327	\$5,328	0.0%
JACKSON	\$4,633	\$4,832	\$5,286	\$5,454	\$5,988	\$6,047	\$6,375	\$6,584	\$7,642	16.1%
KALAMAZOO VALLEY	\$2,360	\$2,564	\$2,710	\$3,003	\$3,187	\$3,460	\$3,794	\$4,430	\$4,660	5.2%
KELLOGG	\$3,383	\$3,408	\$3,571	\$3,781	\$4,260	\$4,431	\$4,979	\$5,351	\$5,565	4.0%
KIRTLAND	\$4,521	\$4,492	\$4,595	\$4,534	\$5,303	\$5,816	\$5,858	\$6,203	\$6,561	5.8%
LAKE MICHIGAN	\$3,916	\$3,486	\$3,777	\$4,224	\$4,634	\$5,001	\$5,188	\$5,183	\$5,284	1.9%
LANSING	\$3,675	\$3,579	\$3,817	\$4,180	\$4,415	\$4,587	\$4,760	\$4,894	\$5,308	8.5%
MACOMB	\$2,866	\$2,951	\$3,251	\$3,375	\$3,509	\$3,682	\$3,943	\$4,088	\$4,128	1.0%
MID MICHIGAN	\$4,688	\$5,008	\$5,271	\$5,812	\$6,260	\$6,584	\$6,993	\$7,066	\$6,949	-1.7%
MONROE	\$2,690	\$3,020	\$3,239	\$3,574	\$4,378	\$4,850	\$4,793	\$5,368	\$4,624	-13.9%
MONTCALM	\$3,552	\$3,744	\$3,983	\$4,041	\$4,525	\$4,695	\$4,912	\$5,278	\$6,495	23.1%
MOTT	\$4,115	\$4,170	\$4,864	\$5,296	\$5,702	\$6,166	\$6,578	\$6,865	\$6,570	-4.3%
MUSKEGON	\$3,624	\$3,768	\$4,058	\$4,288	\$4,553	\$4,991	\$5,502	\$5,749	\$5,913	2.9%
NORTH CENTRAL	\$3,293	\$3,547	\$4,603	\$4,164	\$4,386	\$4,421	\$5,292	\$5,488	\$5,499	0.2%
NORTHWESTERN	\$5,484	\$5,487	\$5,755	\$6,434	\$6,844	\$6,057	\$8,343	\$8,726	\$9,085	4.1%
OAKLAND	\$2,488	\$2,436	\$2,790	\$2,718	\$2,952	\$3,082	\$3,243	\$3,428	\$3,595	4.9%
ST. CLAIR	\$3,799	\$3,831	\$3,852	\$3,936	\$4,493	\$4,213	\$4,412	\$4,693	\$4,828	2.9%
SCHOOLCRAFT	\$3,497	\$3,684	\$3,892	\$4,016	\$4,286	\$4,367	\$4,960	\$5,179	\$5,490	6.0%
SOUTHWESTERN	\$4,398	\$4,826	\$5,178	\$5,810	\$6,027	\$6,391	\$6,509	\$6,540	\$6,449	-1.4%
WASHTENAW	\$3,100	\$3,188	\$3,533	\$3,789	\$3,898	\$3,971	\$4,068	\$4,115	\$4,117	0.0%
WAYNE COUNTY	\$2,811	\$3,029	\$3,624	\$3,643	\$4,058	\$4,199	\$4,445	\$4,346	\$4,333	-0.3%
WEST SHORE	\$3,006	\$3,025	\$3,175	\$3,371	\$3,596	\$3,715	\$3,967	\$3,979	\$3,993	0.4%
STATE AGGREGATE	\$3,461	\$3,574	\$3,882	\$4,072	\$4,342	\$4,469	\$4,807	\$5,016	\$5,071	1.1%
STATE AVERAGE	\$3,677	\$3,806	\$4,102	\$4,328	\$4,705	\$4,859	\$5,227	\$5,454	\$5,573	2.2%

TABLE 7 - TOTAL REVENUE PER FYES*

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$10,149	\$9,743	\$10,163	\$10,772	\$11,728	\$12,334	\$13,410	\$14,211	\$14,545	2.4%
BAY DE NOC	\$8,714	\$8,298	\$8,323	\$9,262	\$10,456	\$11,589	\$16,718	\$18,609	\$17,087	-8.2%
DELTA	\$9,423	\$8,884	\$8,854	\$9,122	\$9,587	\$9,525	\$10,754	\$11,577	\$12,033	3.9%
GLEN OAKS	\$9,647	\$9,920	\$11,102	\$11,220	\$12,207	\$15,080	\$16,798	\$17,532	\$16,215	-7.5%
GOGEBIC	\$11,122	\$10,597	\$10,710	\$11,421	\$12,297	\$12,557	\$12,898	\$13,827	\$13,594	-1.7%
GRAND RAPIDS	\$9,126	\$8,643	\$8,803	\$9,366	\$10,436	\$10,428	\$11,334	\$11,665	\$9,951	-14.7%
HENRY FORD	\$7,575	\$7,178	\$7,030	\$7,156	\$7,721	\$8,316	\$9,094	\$9,537	\$9,621	0.9%
JACKSON	\$8,785	\$8,217	\$8,835	\$9,327	\$10,230	\$10,423	\$12,161	\$12,356	\$13,886	12.4%
KALAMAZOO VALLEY	\$7,093	\$6,850	\$6,915	\$7,291	\$7,632	\$8,453	\$9,525	\$10,771	\$11,137	3.4%
KELLOGG	\$9,317	\$8,525	\$8,500	\$8,641	\$10,093	\$10,762	\$11,291	\$12,841	\$13,682	6.5%
KIRTLAND	\$13,499	\$11,977	\$12,148	\$12,607	\$13,480	\$15,307	\$16,117	\$17,647	\$18,212	3.2%
LAKE MICHIGAN	\$12,889	\$10,806	\$10,773	\$12,040	\$12,740	\$13,587	\$16,346	\$16,589	\$17,559	5.8%
LANSING	\$9,535	\$8,854	\$8,914	\$9,558	\$10,057	\$10,625	\$11,681	\$12,707	\$13,735	8.1%
MACOMB	\$8,284	\$7,833	\$7,701	\$8,156	\$8,224	\$8,482	\$9,196	\$9,796	\$9,239	-5.7%
MID MICHIGAN	\$7,128	\$7,021	\$7,280	\$7,979	\$8,713	\$9,197	\$12,761	\$10,001	\$9,852	-1.5%
MONROE	\$9,159	\$8,929	\$9,056	\$9,739	\$10,919	\$12,297	\$13,103	\$15,613	\$14,179	-9.2%
MONTCALM	\$10,300	\$10,196	\$10,608	\$11,160	\$12,319	\$12,685	\$17,437	\$17,339	\$16,525	-4.7%
MOTT	\$9,947	\$9,866	\$10,554	\$9,968	\$12,083	\$13,012	\$16,471	\$17,990	\$14,153	-21.3%
MUSKEGON	\$9,507	\$9,092	\$9,277	\$9,648	\$10,219	\$11,011	\$13,631	\$14,245	\$14,601	2.5%
NORTH CENTRAL	\$8,896	\$8,725	\$10,310	\$9,579	\$10,898	\$11,018	\$12,250	\$12,729	\$12,350	-3.0%
NORTHWESTERN	\$11,825	\$11,149	\$10,980	\$12,169	\$13,026	\$12,217	\$15,704	\$16,864	\$17,339	2.8%
OAKLAND	\$9,831	\$8,620	\$8,064	\$8,077	\$8,223	\$8,711	\$9,670	\$11,109	\$12,011	8.1%
ST. CLAIR	\$9,272	\$8,826	\$8,845	\$9,250	\$10,116	\$10,257	\$10,906	\$12,049	\$12,122	0.6%
SCHOOLCRAFT	\$8,464	\$7,933	\$7,835	\$8,093	\$8,352	\$8,452	\$9,771	\$10,411	\$10,632	2.1%
SOUTHWESTERN	\$11,371	\$10,568	\$10,642	\$11,443	\$12,599	\$12,773	\$13,868	\$14,770	\$14,908	0.9%
WASHTENAW	\$10,981	\$10,034	\$10,225	\$11,302	\$11,859	\$11,912	\$12,524	\$12,913	\$12,993	0.6%
WAYNE COUNTY	\$10,347	\$9,807	\$10,266	\$9,873	\$10,711	\$13,454	\$15,231	\$14,783	\$16,182	9.5%
WEST SHORE	\$12,294	\$11,081	\$11,770	\$12,020	\$15,038	\$16,155	\$20,974	\$24,108	\$20,456	-15.1%
STATE AGGREGATE	\$9,346	\$8,751	\$8,945	\$9,107	\$9,746	\$10,344	\$11,676	\$12,403	\$12,347	-0.5%
STATE AVERAGE	\$9,803	\$9,220	\$9,486	\$9,866	\$10,784	\$11,451	\$13,272	\$14,092	\$13,886	-1.5%

* Total Revenue does not include each College's MPSER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide.

TABLE 8 - TAXABLE VALUE

	2008-2009 (000's)	2009-2010 (000's)	2010-2011 (000's)	2011-2012 (000's)	2012-2013 (000's)	2013-2014 (000's)	2014-2015 (000's)	2015-2016 (000's)	2016-2017 (000's)	1 YEAR CHANGE
ALPENA	\$1,066,675	\$1,095,700	\$1,071,341	\$1,051,725	\$1,029,996	\$1,019,045	\$1,037,803	\$1,037,416	\$1,017,865	-1.9%
BAY DE NOC	\$1,077,840	\$1,121,514	\$1,119,775	\$1,105,620	\$1,148,458	\$1,194,372	\$1,206,534	\$1,119,479	\$1,136,362	1.5%
DELTA	\$11,518,490	\$11,671,336	\$11,436,402	\$11,315,673	\$11,081,625	\$11,345,425	\$11,284,554	\$11,302,781	\$11,410,602	1.0%
GLEN OAKS	\$1,799,097	\$1,873,226	\$1,849,810	\$1,867,610	\$1,867,610	\$1,836,295	\$1,988,409	\$1,988,409	\$1,919,396	-3.5%
GOGEBIC	\$455,310	\$482,418	\$485,948	\$496,353	\$507,110	\$506,685	\$502,635	\$509,237	\$516,405	1.4%
GRAND RAPIDS	\$22,373,614	\$22,496,779	\$21,646,153	\$21,136,226	\$20,647,780	\$20,633,605	\$21,498,824	\$21,818,792	\$21,696,055	-0.6%
HENRY FORD	\$4,575,536	\$4,315,577	\$3,941,200	\$3,543,882	\$3,331,363	\$3,327,062	\$3,399,884	\$3,219,218	\$3,264,698	1.4%
JACKSON	\$4,414,730	\$4,432,865	\$4,256,992	\$4,162,798	\$4,061,450	\$4,072,552	\$4,136,654	\$4,293,158	\$4,262,060	-0.7%
KALAMAZOO VALLEY	\$8,329,509	\$8,427,557	\$8,133,850	\$8,032,830	\$7,909,792	\$7,870,636	\$7,956,383	\$8,159,507	\$8,029,805	-1.6%
KELLOGG	\$3,684,751	\$3,809,041	\$3,602,172	\$3,518,369	\$3,424,536	\$3,388,671	\$3,386,898	\$3,469,824	\$3,304,753	-4.8%
KIRTLAND	\$3,064,348	\$3,155,852	\$3,058,785	\$2,952,161	\$2,909,583	\$2,951,085	\$2,957,353	\$2,957,353	\$2,987,928	1.0%
LAKE MICHIGAN	\$7,591,755	\$7,961,666	\$7,914,128	\$8,508,807	\$8,269,415	\$8,430,349	\$8,650,013	\$8,916,810	\$8,975,920	0.7%
LANSING	\$11,395,712	\$11,395,712	\$10,863,292	\$10,477,692	\$10,068,843	\$9,981,852	\$10,451,534	\$10,614,701	\$10,963,548	3.3%
MACOMB	\$31,937,933	\$31,059,989	\$27,895,119	\$25,938,526	\$24,368,652	\$24,236,037	\$25,538,715	\$25,538,715	\$25,302,832	-0.9%
MID MICHIGAN	\$1,876,546	\$1,941,146	\$1,896,656	\$1,879,751	\$1,881,456	\$1,881,520	\$1,869,486	\$1,881,520	\$1,883,832	0.1%
MONROE	\$6,283,960	\$6,155,641	\$5,785,534	\$5,695,082	\$5,604,487	\$5,576,460	\$5,666,210	\$5,686,309	\$5,800,467	2.0%
MONTCALM	\$2,175,704	\$2,251,490	\$2,168,162	\$2,141,294	\$2,174,649	\$2,174,813	\$2,215,494	\$2,215,494	\$2,266,378	2.3%
MOTT	\$12,406,477	\$11,956,142	\$10,673,908	\$9,955,913	\$9,284,497	\$9,050,284	\$9,031,174	\$9,215,518	\$9,312,388	1.1%
MUSKEGON	\$4,646,806	\$4,714,943	\$4,564,761	\$4,442,005	\$4,340,016	\$4,264,481	\$4,351,224	\$4,279,988	\$4,338,143	1.4%
NORTH CENTRAL	\$2,803,832	\$2,894,005	\$2,743,655	\$2,651,643	\$2,622,341	\$2,622,798	\$2,694,572	\$2,735,368	\$2,794,352	2.2%
NORTHWESTERN	\$4,324,889	\$4,465,548	\$4,379,649	\$4,285,385	\$4,285,339	\$4,396,631	\$4,473,291	\$4,620,529	\$4,698,287	1.7%
OAKLAND	\$64,265,442	\$64,265,442	\$62,006,708	\$54,696,774	\$50,393,292	\$48,817,012	\$51,443,803	\$51,443,803	\$54,208,963	5.4%
ST. CLAIR	\$6,216,225	\$6,188,767	\$5,550,183	\$5,289,473	\$5,100,998	\$5,059,213	\$5,063,124	\$5,266,356	\$5,232,357	-0.6%
SCHOOLCRAFT	\$15,488,016	\$14,957,873	\$13,542,284	\$12,890,975	\$12,508,751	\$12,503,222	\$13,402,674	\$13,070,745	\$13,168,685	0.7%
SOUTHWESTERN	\$1,904,657	\$1,996,946	\$1,968,303	\$1,969,599	\$1,996,060	\$2,032,032	\$2,169,816	\$2,208,998	\$2,334,380	5.7%
WASHTENAW	\$15,322,679	\$14,992,190	\$14,200,356	\$13,784,147	\$13,672,728	\$13,901,220	\$14,601,860	\$14,925,663	\$14,886,356	-0.3%
WAYNE COUNTY	\$33,422,766	\$32,228,659	\$29,533,675	\$27,798,788	\$25,584,664	\$24,818,622	\$23,420,811	\$23,420,811	\$22,898,602	-2.2%
WEST SHORE	\$2,611,786	\$2,711,269	\$2,687,649	\$2,681,685	\$2,692,907	\$2,824,091	\$2,887,015	\$2,919,865	\$2,986,260	2.3%
STATE TOTAL	\$287,035,085	\$285,019,294	\$268,976,448	\$254,270,786	\$242,768,399	\$240,716,071	\$247,286,747	\$248,836,367	\$251,597,678	1.1%

TABLE 9 - REVENUE SOURCES BY PERCENTAGE*

REVENUE SOURCE	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
STATE OPERATIONS APPROPRIATIONS	21.7%	20.0%	18.9%	19.1%	18.9%	19.6%	20.0%	19.6%	20.1%	20.7%
PROPERTY TAX	39.0%	38.6%	36.5%	33.7%	32.1%	33.5%	35.1%	34.0%	34.3%	34.6%
TUITION & FEES	34.3%	37.0%	40.8%	44.1%	44.7%	44.5%	43.2%	41.2%	40.4%	41.1%
ALL OTHER	5.0%	4.4%	3.8%	3.1%	4.3%	2.4%	1.7%	5.2%	5.2%	3.6%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

*Revenue Sources by Percentages is calculated from Table 22 Operating Fund Revenue. Table 22 does not include each College's MPSEER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide

TABLE 10 - EXPENDITURES PER FYES

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$10,010	\$9,557	\$9,963	\$10,634	\$11,428	\$13,378	\$14,505	\$15,761	\$14,530	-7.8%
BAY DE NOC	\$8,722	\$7,678	\$8,229	\$8,514	\$9,558	\$10,309	\$14,366	\$16,254	\$15,099	-7.1%
DELTA	\$8,540	\$7,981	\$8,040	\$8,393	\$8,997	\$9,730	\$10,349	\$11,249	\$11,349	0.9%
GLEN OAKS	\$8,897	\$8,430	\$9,883	\$10,101	\$11,745	\$13,846	\$14,826	\$14,865	\$13,409	-9.8%
GOGEBIC	\$9,981	\$9,189	\$9,480	\$10,956	\$12,160	\$12,612	\$13,115	\$13,341	\$12,590	-5.6%
GRAND RAPIDS	\$8,899	\$8,517	\$8,662	\$9,317	\$9,715	\$10,059	\$11,307	\$11,532	\$9,459	-18.0%
HENRY FORD	\$6,818	\$6,512	\$6,911	\$7,368	\$7,935	\$7,762	\$8,428	\$9,459	\$9,644	2.0%
JACKSON	\$7,765	\$6,635	\$7,567	\$8,727	\$9,441	\$9,692	\$10,629	\$11,032	\$12,478	13.1%
KALAMAZOO VALLEY	\$6,820	\$6,858	\$7,246	\$7,024	\$7,412	\$8,427	\$9,309	\$9,644	\$11,014	14.2%
KELLOGG	\$8,220	\$7,769	\$7,815	\$8,342	\$9,265	\$10,315	\$11,327	\$13,174	\$13,027	-1.1%
KIRTLAND	\$12,688	\$11,241	\$11,696	\$11,836	\$12,298	\$12,816	\$14,550	\$15,044	\$14,793	-1.7%
LAKE MICHIGAN	\$10,903	\$8,371	\$8,416	\$10,177	\$9,918	\$11,347	\$12,044	\$12,016	\$12,280	2.2%
LANSING	\$8,355	\$7,496	\$7,227	\$8,031	\$8,300	\$8,851	\$10,057	\$11,137	\$10,695	-4.0%
MACOMB	\$6,934	\$6,390	\$6,535	\$6,813	\$7,053	\$7,396	\$8,039	\$8,645	\$8,163	-5.6%
MID MICHIGAN	\$5,803	\$5,444	\$5,838	\$6,707	\$7,348	\$7,976	\$8,644	\$9,823	\$9,759	-0.7%
MONROE	\$8,900	\$8,393	\$9,022	\$9,604	\$10,544	\$11,968	\$12,844	\$14,335	\$13,956	-2.6%
MONTCALM	\$10,091	\$9,465	\$10,236	\$10,911	\$10,839	\$12,431	\$13,862	\$13,832	\$15,436	11.6%
MOTT	\$8,933	\$8,243	\$9,065	\$9,700	\$11,137	\$12,029	\$12,917	\$14,359	\$14,352	0.0%
MUSKEGON	\$8,682	\$8,454	\$8,344	\$9,360	\$9,751	\$10,349	\$11,594	\$11,760	\$12,752	8.4%
NORTH CENTRAL	\$7,980	\$7,599	\$9,242	\$9,005	\$9,292	\$10,169	\$11,701	\$11,565	\$11,408	-1.4%
NORTHWESTERN	\$11,086	\$9,854	\$10,167	\$11,043	\$12,246	\$13,814	\$15,328	\$16,784	\$17,206	2.5%
OAKLAND	\$7,907	\$7,008	\$6,898	\$7,005	\$7,637	\$8,729	\$9,275	\$9,670	\$9,817	1.5%
ST. CLAIR	\$7,755	\$7,038	\$7,413	\$8,426	\$8,999	\$9,346	\$9,739	\$11,109	\$10,781	-3.0%
SCHOOLCRAFT	\$7,165	\$6,785	\$6,988	\$7,633	\$8,257	\$8,927	\$9,694	\$10,419	\$11,432	9.7%
SOUTHWESTERN	\$9,944	\$9,052	\$8,883	\$10,374	\$11,123	\$10,640	\$12,113	\$12,523	\$12,958	3.5%
WASHTENAW	\$9,509	\$8,769	\$9,310	\$10,192	\$10,773	\$11,057	\$11,453	\$11,385	\$11,880	4.3%
WAYNE COUNTY	\$8,362	\$7,113	\$7,403	\$8,422	\$9,896	\$10,766	\$12,036	\$12,752	\$14,015	9.9%
WEST SHORE	\$12,018	\$10,924	\$10,895	\$11,593	\$12,388	\$13,307	\$15,396	\$17,117	\$17,084	-0.2%
STATE AGGREGATE	\$8,198	\$8,096	\$8,478	\$8,324	\$8,936	\$9,612	\$10,488	\$11,185	\$11,222	0.3%

TABLE 11 - FISCAL YEAR EQUATED STUDENTS (FYES)

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	1,398	1,492	1,470	1,372	1,275	1,116	1,018	963	1,018	5.7%
BAY DE NOC	1,710	1,987	2,078	2,046	1,755	1,613	1,224	1,018	1,022	0.4%
DELTA	7,413	8,091	8,018	7,719	7,237	6,741	6,398	6,031	5,952	-1.3%
GLEN OAKS	1,140	1,216	1,069	1,017	929	745	649	638	678	6.3%
GOGEBIC	802	911	974	861	805	807	808	747	786	5.2%
GRAND RAPIDS	10,700	12,146	12,413	11,549	10,931	10,684	9,713	9,096	11,165	22.7%
HENRY FORD	11,027	12,859	13,331	12,758	12,203	9,790	9,629	8,900	9,032	1.5%
JACKSON	4,745	5,777	5,510	4,912	4,140	3,783	3,597	3,613	3,388	-6.2%
KALAMAZOO VALLEY	7,107	7,823	7,782	7,418	7,055	6,261	5,776	5,381	5,221	-3.0%
KELLOGG	3,640	4,160	4,305	4,175	3,947	3,625	3,347	2,866	2,825	-1.4%
KIRTLAND	1,185	1,446	1,387	1,230	1,150	1,117	1,017	912	899	-1.4%
LAKE MICHIGAN	2,284	3,009	3,142	2,707	2,617	2,328	2,156	2,141	2,100	-1.9%
LANSING	13,039	14,328	14,649	13,232	12,124	11,374	10,313	9,570	8,971	-6.3%
MACOMB	15,355	16,730	16,663	15,993	15,745	15,258	14,861	14,295	14,345	0.3%
MID MICHIGAN	2,984	3,484	3,623	3,191	2,845	2,657	2,570	2,457	2,508	2.1%
MONROE	2,814	2,980	2,920	2,674	2,468	2,229	2,005	1,805	1,855	2.8%
MONTCALM	1,369	1,465	1,349	1,252	1,171	1,140	1,023	965	942	-2.4%
MOTT	7,393	8,696	8,191	7,818	6,609	6,202	5,622	5,055	4,995	-1.2%
MUSKEGON	3,202	3,582	3,581	3,323	3,203	2,984	2,801	2,780	2,805	0.9%
NORTH CENTRAL	1,633	1,830	1,583	1,605	1,476	1,430	1,339	1,315	1,369	4.1%
NORTHWESTERN	3,075	3,499	3,675	3,466	3,168	3,003	2,820	2,641	2,601	-1.5%
OAKLAND	17,281	19,895	19,858	19,571	18,345	17,136	15,341	13,225	12,220	-7.6%
ST. CLAIR	3,406	3,868	3,683	3,295	3,045	2,859	2,686	2,412	2,451	1.6%
SCHOOLCRAFT	8,763	9,595	9,683	9,075	8,901	8,510	8,192	7,882	7,851	-0.4%
SOUTHWESTERN	1,643	2,041	2,286	2,015	1,775	1,839	1,659	1,520	1,514	-0.4%
WASHTENAW	8,769	9,984	9,522	8,536	8,151	8,081	7,908	7,859	7,904	0.6%
WAYNE COUNTY	12,463	13,358	12,605	11,044	10,103	9,619	8,642	8,565	7,710	-10.0%
WEST SHORE	884	1,028	1,020	977	945	898	781	736	741	0.7%
STATE TOTAL	157,225	177,277	176,370	164,828	154,118	143,829	133,895	125,388	124,868	-0.4%

TABLE 12 - CONTACT HOUR EQUATED STUDENTS (CHES)

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	1,638	1,749	1,723	1,606	1,505	1,325	1,209	1,137	1,201	5.6%
BAY DE NOC	1,945	2,268	2,261	2,074	1,945	1,723	1,538	1,237	1,221	-1.3%
DELTA	8,939	9,615	9,633	9,390	8,619	7,399	7,063	6,653	6,547	-1.6%
GLEN OAKS	1,363	1,438	1,270	1,200	1,086	884	770	761	793	4.2%
GOGEBIC	966	1,100	1,175	1,050	1,005	1,007	1,000	906	954	5.3%
GRAND RAPIDS	12,218	14,134	14,242	13,337	12,446	12,172	11,111	10,423	11,354	8.9%
HENRY FORD	12,069	13,921	14,352	13,774	13,119	10,593	10,493	9,914	10,123	2.1%
JACKSON	5,745	6,775	6,105	5,320	4,673	4,245	4,074	4,091	3,807	-6.9%
KALAMAZOO VALLEY	8,484	9,477	9,347	8,830	8,474	7,320	6,870	6,371	6,268	-1.6%
KELLOGG	4,257	5,071	5,261	4,877	4,815	4,440	3,904	3,401	3,336	-1.9%
KIRTLAND	1,458	1,787	1,737	1,541	1,439	1,381	1,246	1,106	1,123	1.5%
LAKE MICHIGAN	2,832	3,885	4,129	3,703	3,438	2,954	2,722	2,675	2,550	-4.7%
LANSING	15,179	16,558	16,840	15,235	14,215	13,385	12,275	11,554	10,913	-5.5%
MACOMB	19,191	20,996	21,073	20,105	19,536	19,030	18,530	17,841	17,982	0.8%
MID MICHIGAN	3,752	4,278	4,368	3,866	3,300	3,056	2,975	2,852	2,881	1.0%
MONROE	3,499	3,599	3,490	3,183	2,961	2,637	2,382	2,186	2,309	5.6%
MONTCALM	1,593	1,696	1,571	1,460	1,355	1,314	1,144	1,023	1,106	8.1%
MOTT	9,137	10,972	10,467	9,954	8,830	8,074	7,644	6,748	6,360	-5.7%
MUSKEGON	3,993	4,393	4,380	4,006	3,857	3,623	3,390	3,067	3,076	0.3%
NORTH CENTRAL	2,076	2,262	1,891	1,998	1,838	1,791	1,670	1,635	1,706	4.3%
NORTHWESTERN	3,603	4,409	4,633	4,417	4,073	3,880	3,693	3,442	3,428	-0.4%
OAKLAND	20,378	23,202	23,534	22,752	21,418	19,300	16,952	15,049	12,639	-16.0%
ST. CLAIR	3,810	4,405	4,127	3,719	3,442	3,239	3,042	2,753	2,819	2.4%
SCHOOLCRAFT	10,208	11,058	11,203	10,558	10,432	10,035	9,782	9,518	9,598	0.8%
SOUTHWESTERN	2,065	2,534	2,834	2,515	2,217	2,294	2,076	1,859	1,845	-0.8%
WASHTENAW	10,939	12,349	11,842	10,692	10,222	9,943	9,787	9,683	9,762	0.8%
WAYNE COUNTY	15,041	15,945	15,127	13,438	11,851	11,059	9,995	9,810	9,266	-5.5%
WEST SHORE	1,033	1,197	1,184	1,140	1,097	1,058	918	875	908	3.8%
STATE AGGREGATE	187,409	211,069	209,799	195,738	183,208	169,161	158,255	148,570	145,875	-1.8%

TABLE 13 - UNDUPLICATED STUDENT HEADCOUNT

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	2,620	2,792	2,678	2,678	2,541	2,206	2,017	1,833	2,280	24.4%
BAY DE NOC	4,924	5,341	5,104	5,125	5,074	4,561	3,663	3,670	3,797	3.5%
DELTA	16,397	17,125	18,613	18,469	17,192	15,055	14,543	13,686	13,682	0.0%
GLEN OAKS	3,050	2,792	2,171	2,012	1,860	1,486	1,428	1,497	1,525	1.9%
GOGEBIC	1,497	1,697	1,690	1,568	1,333	1,484	1,454	1,337	1,355	1.3%
GRAND RAPIDS	22,587	24,614	25,605	25,162	24,389	24,654	22,829	21,520	20,953	-2.6%
HENRY FORD	24,664	27,184	28,634	28,505	27,623	21,039	20,286	20,125	19,445	-3.4%
JACKSON	10,315	11,701	11,081	9,858	8,714	8,714	7,647	7,782	7,764	-0.2%
KALAMAZOO VALLEY	18,005	18,176	17,647	16,801	16,367	14,712	14,021	13,216	12,732	-3.7%
KELLOGG	13,822	14,649	14,634	14,571	14,211	12,740	12,087	10,477	10,104	-3.6%
KIRTLAND	3,343	3,595	3,512	2,986	2,821	2,739	2,596	2,293	2,266	-1.2%
LAKE MICHIGAN	7,070	7,714	7,739	7,169	7,003	6,163	5,711	5,816	5,072	-12.8%
LANSING	32,024	33,442	34,413	31,042	29,245	27,734	25,574	25,527	23,353	-8.5%
MACOMB	44,822	44,555	44,596	43,984	43,858	41,373	40,079	39,682	37,714	-5.0%
MID MICHIGAN	6,979	7,404	7,551	7,005	6,436	6,064	5,876	5,604	5,559	-0.8%
MONROE	9,308	9,366	9,406	8,375	7,982	6,991	6,855	6,615	6,946	5.0%
MONTCALM	4,399	4,858	3,831	4,318	4,104	3,355	2,842	3,088	2,906	-5.9%
MOTT	19,330	21,463	20,836	20,543	17,670	15,778	14,624	13,756	12,970	-5.7%
MUSKEGON	8,340	7,951	8,050	8,162	7,986	7,799	7,179	7,201	7,049	-2.1%
NORTH CENTRAL	4,510	4,713	4,460	4,543	4,518	4,367	3,865	3,583	4,130	15.3%
NORTHWESTERN	12,885	13,339	14,455	14,111	13,438	13,347	12,854	11,762	11,523	-2.0%
OAKLAND	46,592	49,468	51,601	49,578	47,764	45,043	41,030	38,610	32,464	-15.9%
ST. CLAIR	7,863	8,707	8,236	7,521	6,583	6,011	5,681	5,167	5,064	-2.0%
SCHOOLCRAFT	35,194	34,904	35,018	34,201	33,462	32,511	30,217	31,367	31,579	0.7%
SOUTHWESTERN	3,551	4,055	4,316	3,930	3,387	3,376	2,983	2,784	2,679	-3.8%
WASHTENAW	23,939	24,632	24,131	22,243	21,712	20,971	20,751	21,132	19,177	-9.3%
WAYNE COUNTY	72,401	72,667	72,658	74,975	69,587	58,799	51,725	55,822	58,419	4.7%
WEST SHORE	2,154	2,456	2,339	2,391	2,224	2,692	2,486	2,363	2,725	15.3%
STATE TOTAL	462,585	481,360	485,005	471,826	449,084	411,764	382,903	377,315	365,232	-3.2%

TABLE 14 - IN-DISTRICT TUITION RATE

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	1 YEAR CHANGE
ALPENA	\$84.00	\$84.00	\$92.00	\$99.00	\$106.00	\$111.00	\$115.00	\$120.00	\$125.00	\$129.00	3.2%
BAY DE NOC	\$77.00	\$82.50	\$91.00	\$97.00	\$99.00	\$103.00	\$107.00	\$110.00	\$116.00	\$119.00	2.6%
DELTA	\$79.00	\$79.00	\$82.00	\$84.00	\$86.00	\$88.50	\$91.70	\$96.50	\$99.50	\$107.00	7.5%
GLEN OAKS	\$72.00	\$77.00	\$80.00	\$85.00	\$90.00	\$95.00	\$98.00	\$103.00	\$109.00	\$112.00	2.8%
GOGEBIC	\$81.00	\$86.00	\$90.00	\$96.00	\$99.00	\$102.00	\$102.00	\$106.00	\$110.00	\$115.00	4.5%
GRAND RAPIDS	\$82.50	\$84.50	\$89.50	\$95.50	\$98.00	\$103.00	\$106.00	\$108.00	\$111.00	\$113.00	1.8%
HENRY FORD	\$65.00	\$70.00	\$70.00	\$75.00	\$75.00	\$82.00	\$87.00	\$92.00	\$93.00	\$93.00	0.0%
JACKSON	\$86.50	\$90.50	\$95.00	\$100.50	\$106.00	\$111.00	\$117.00	\$125.00	\$135.00	\$145.00	7.4%
KALAMAZOO VALLEY	\$68.00	\$71.00	\$76.50	\$79.50	\$83.50	\$88.00	\$91.00	\$95.00	\$100.00	\$100.00	0.0%
KELLOGG	\$70.50	\$71.50	\$76.50	\$80.50	\$84.50	\$90.50	\$96.50	\$99.50	\$104.50	\$105.50	1.0%
KIRTLAND	\$77.50	\$77.50	\$81.50	\$86.00	\$92.00	\$96.00	\$99.00	\$105.00	\$109.00	\$113.00	3.7%
LAKE MICHIGAN	\$72.50	\$72.50	\$77.00	\$81.00	\$83.00	\$87.00	\$89.50	\$94.00	\$94.00	\$97.00	3.2%
LANSING	\$73.00	\$73.00	\$76.00	\$79.00	\$81.00	\$83.00	\$85.00	\$88.00	\$99.00	\$103.00	4.0%
MACOMB	\$72.00	\$72.00	\$80.00	\$84.00	\$86.00	\$89.00	\$91.50	\$94.00	\$97.00	\$100.00	3.1%
MID MICHIGAN	\$76.50	\$80.00	\$84.00	\$88.00	\$92.50	\$98.50	\$101.00	\$104.00	\$108.00	\$120.00	11.1%
MONROE	\$67.00	\$67.00	\$72.00	\$77.00	\$84.00	\$92.00	\$95.00	\$102.00	\$107.00	\$107.00	0.0%
MONTCALM	\$74.00	\$77.00	\$79.00	\$83.00	\$87.00	\$91.00	\$96.00	\$100.00	\$100.00	\$108.00	8.0%
MOTT	\$84.70	\$86.52	\$93.51	\$103.37	\$112.64	\$119.87	\$124.40	\$128.32	\$132.62	\$137.60	3.8%
MUSKEGON	\$69.00	\$72.25	\$77.00	\$81.50	\$85.50	\$89.50	\$96.00	\$99.00	\$102.00	\$105.00	2.9%
NORTH CENTRAL	\$69.50	\$72.00	\$72.00	\$74.50	\$77.50	\$87.00	\$96.00	\$102.75	\$108.00	\$113.00	4.6%
NORTHWESTERN	\$77.40	\$77.40	\$79.70	\$82.10	\$84.60	\$86.30	\$90.90	\$96.35	\$103.70	\$103.70	0.0%
OAKLAND	\$60.10	\$60.10	\$66.70	\$66.70	\$71.40	\$76.40	\$82.00	\$88.00	\$88.00	\$90.00	2.3%
ST. CLAIR	\$86.50	\$86.50	\$89.00	\$91.00	\$94.50	\$96.00	\$99.00	\$102.00	\$105.00	\$117.00	11.4%
SCHOOLCRAFT	\$73.00	\$77.00	\$80.00	\$84.00	\$87.00	\$90.00	\$93.00	\$96.00	\$102.00	\$108.00	5.9%
SOUTHWESTERN	\$82.50	\$88.25	\$93.75	\$99.25	\$104.25	\$109.50	\$111.25	\$113.00	\$115.25	\$118.00	2.4%
WASHTENAW	\$70.00	\$73.00	\$80.00	\$85.00	\$89.00	\$91.00	\$93.00	\$94.00	\$94.00	\$95.00	1.1%
WAYNE COUNTY	\$57.65	\$67.65	\$79.00	\$89.00	\$99.00	\$102.00	\$105.00	\$107.10	\$107.10	\$107.10	0.0%
WEST SHORE	\$72.00	\$72.00	\$76.00	\$79.00	\$83.00	\$86.00	\$88.75	\$91.00	\$96.00	\$100.00	4.2%
STATE AVERAGE	\$74.30	\$76.70	\$81.38	\$85.91	\$90.03	\$94.43	\$98.13	\$102.13	\$106.10	\$110.03	3.7%

TABLE 15 - OUT-OF-DISTRICT TUITION RATE

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	1 YEAR CHANGE
ALPENA	\$126.00	\$126.00	\$138.00	\$154.00	\$166.00	\$175.00	\$181.00	\$189.00	\$197.00	\$203.00	3.0%
BAY DE NOC	\$126.00	\$137.50	\$147.00	\$172.00	\$177.00	\$183.00	\$188.00	\$191.00	\$199.00	\$205.00	3.0%
DELTA	\$119.00	\$119.00	\$124.00	\$130.00	\$135.00	\$142.00	\$146.90	\$159.00	\$170.00	\$183.00	7.6%
GLEN OAKS	\$108.00	\$115.00	\$120.00	\$128.00	\$138.00	\$153.00	\$158.00	\$166.00	\$172.00	\$175.00	1.7%
GOGEBIC	\$102.00	\$109.00	\$116.00	\$128.00	\$134.00	\$140.00	\$144.00	\$150.00	\$156.00	\$164.00	5.1%
GRAND RAPIDS	\$173.00	\$181.00	\$196.00	\$209.50	\$215.00	\$221.50	\$228.00	\$232.00	\$238.00	\$242.00	1.7%
HENRY FORD	\$120.00	\$130.00	\$130.00	\$135.00	\$135.00	\$142.00	\$149.25	\$158.00	\$161.00	\$161.00	0.0%
JACKSON	\$122.00	\$127.00	\$134.00	\$141.50	\$159.00	\$161.00	\$161.00	\$172.00	\$195.00	\$217.00	11.3%
KALAMAZOO VALLEY	\$108.00	\$113.00	\$126.00	\$132.00	\$136.00	\$151.00	\$156.00	\$163.00	\$172.00	\$172.00	0.0%
KELLOGG	\$114.25	\$115.87	\$124.00	\$130.00	\$137.12	\$146.87	\$156.50	\$161.25	\$169.37	\$171.00	1.0%
KIRTLAND	\$142.00	\$142.00	\$149.00	\$119.00	\$128.00	\$134.00	\$137.00	\$146.00	\$158.00	\$166.00	5.1%
LAKE MICHIGAN	\$108.00	\$108.00	\$114.00	\$122.00	\$128.00	\$134.50	\$138.40	\$145.50	\$145.50	\$150.00	3.1%
LANSING	\$134.00	\$134.00	\$140.00	\$158.00	\$162.00	\$166.00	\$170.00	\$176.00	\$198.00	\$206.00	4.0%
MACOMB	\$110.00	\$110.00	\$122.00	\$128.00	\$131.00	\$136.00	\$140.00	\$160.00	\$180.00	\$186.00	3.3%
MID MICHIGAN	\$130.00	\$139.00	\$150.00	\$161.00	\$172.00	\$182.00	\$185.00	\$188.00	\$196.00	\$202.00	3.1%
MONROE	\$115.00	\$115.00	\$124.00	\$132.00	\$144.00	\$158.00	\$163.00	\$177.00	\$186.00	\$190.00	2.2%
MONTCALM	\$128.00	\$133.00	\$146.00	\$153.00	\$164.00	\$171.00	\$180.00	\$187.00	\$187.00	\$204.00	9.1%
MOTT	\$126.80	\$129.53	\$139.99	\$154.74	\$166.34	\$174.45	\$180.72	\$183.48	\$183.44	\$183.40	0.0%
MUSKEGON	\$113.50	\$119.00	\$135.00	\$143.00	\$153.00	\$160.00	\$178.00	\$184.00	\$190.00	\$196.00	3.2%
NORTH CENTRAL	\$114.20	\$118.50	\$118.50	\$123.00	\$128.00	\$143.75	\$158.75	\$170.00	\$179.00	\$188.00	5.0%
NORTHWESTERN	\$142.00	\$146.00	\$151.80	\$159.40	\$165.90	\$170.90	\$180.00	\$190.80	\$205.30	\$215.60	5.0%
OAKLAND	\$101.70	\$101.70	\$112.90	\$112.90	\$125.30	\$139.10	\$154.00	\$171.00	\$171.00	\$174.00	1.8%
ST. CLAIR	\$165.00	\$165.00	\$170.00	\$177.00	\$184.00	\$187.00	\$192.00	\$198.00	\$204.00	\$227.00	11.3%
SCHOOLCRAFT	\$107.00	\$113.00	\$118.00	\$123.00	\$127.00	\$131.00	\$135.00	\$139.00	\$148.00	\$157.00	6.1%
SOUTHWESTERN	\$105.25	\$112.75	\$120.50	\$128.50	\$134.75	\$141.50	\$144.25	\$146.75	\$150.25	\$154.00	2.5%
WASHTENAW	\$121.00	\$124.00	\$131.00	\$136.00	\$142.00	\$146.00	\$149.00	\$152.00	\$155.00	\$158.00	1.9%
WAYNE COUNTY	\$90.00	\$100.00	\$100.00	\$110.00	\$110.00	\$113.00	\$116.00	\$118.30	\$118.30	\$118.30	0.0%
WEST SHORE	\$120.00	\$126.00	\$133.00	\$138.00	\$150.00	\$155.00	\$160.00	\$160.00	\$160.00	\$160.00	0.0%
STATE AVERAGE	\$121.13	\$125.35	\$133.24	\$140.66	\$148.12	\$155.66	\$161.78	\$169.07	\$176.58	\$183.15	3.7%

SECTION II: INSTRUCTION AND ENROLLMENT

TABLE 16 - GROUPING OF LIKE COMMUNITY COLLEGES - OPERATING FUND REVENUES

2016-2017

	OPERATING FUND REVENUES*	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$14,806,691	1,018	1,201	2,280
BAY DE NOC	\$17,462,544	1,022	1,221	3,797
GLEN OAKS	\$10,993,717	678	793	1,525
GOGEBIC	\$10,684,864	786	954	1,355
KIRTLAND	\$16,372,611	899	1,123	2,266
MID MICHIGAN	\$24,708,176	2,508	2,881	5,559
MONTCALM	\$15,566,669	942	1,106	2,906
NORTH CENTRAL	\$16,907,181	1,369	1,706	4,130
SOUTHWESTERN	\$22,570,366	1,514	1,845	2,679
WEST SHORE	\$15,157,599	741	908	2,725
GROUP 2				
JACKSON	\$47,045,397	3,388	3,807	7,764
KELLOGG	\$38,650,702	2,825	3,336	10,104
LAKE MICHIGAN	\$36,873,982	2,100	2,550	5,072
MONROE	\$26,302,324	1,855	2,309	6,946
MUSKEGON	\$40,956,838	2,805	3,076	7,049
NORTHWESTERN	\$45,098,932	2,601	3,428	11,523
ST. CLAIR	\$29,709,967	2,451	2,819	5,064
GROUP 3				
DELTA	\$71,621,589	5,952	6,547	13,682
GRAND RAPIDS	\$111,104,536	11,165	11,354	20,953
HENRY FORD	\$86,900,060	9,032	10,123	19,445
KALAMAZOO VALLEY	\$58,145,800	5,221	6,268	12,732
MOTT	\$70,694,570	4,995	6,360	12,970
SCHOOLCRAFT	\$83,469,589	7,851	9,598	31,579
WASHTENAW	\$102,697,433	7,904	9,762	19,177
WAYNE COUNTY	\$124,764,546	7,710	9,266	58,419
GROUP 4				
LANSING	\$123,214,626	8,971	10,913	23,353
MACOMB	\$132,532,216	14,345	17,982	37,714
OAKLAND	\$146,775,694	12,220	12,639	32,464
STATE AGGREGATE	\$1,541,789,219	124,868	145,875	365,232

* Total Revenue does not include each College's MPSEER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide

TABLE 17 - DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES) BY SUB-ACTIVITY

ACS CODE & SUB-ACTIVITY	2014-2015	% OF TOTAL	2015-2016	% OF TOTAL	2016-2017	% OF TOTAL
1.1 GENERAL EDUCATION	77,363	57.8%	73,351	58.5%	72,619	58.2%
1.2 BUSINESS & HUMAN SERVICES	26,595	19.9%	24,375	19.4%	23,247	18.6%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	6,627	4.9%	6,462	5.2%	8,831	7.1%
1.4 HEALTH OCCUPATIONS	10,602	7.9%	10,178	8.1%	10,184	8.2%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	11,693	8.7%	9,920	7.9%	8,751	7.0%
1.6 HUMAN DEVELOPMENT & 1.7 PERSONAL INTEREST	743	0.6%	1,106	0.9%	1,244	1.0%
1.0 ALL INSTRUCTION	133,895		125,388		124,868	

TABLE 18 - DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES) BY SUB-ACTIVITY

ACS CODE & SUB-ACTIVITY	2014-2015	% OF TOTAL	2015-2016	% OF TOTAL	2016-2017	% OF TOTAL
1.1 GENERAL EDUCATION	86,073	54.4%	81,410	54.8%	79,420	54.4%
1.2 BUSINESS & HUMAN SERVICES	30,709	19.4%	28,110	18.9%	26,747	18.3%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	9,418	6.0%	9,360	6.3%	10,529	7.2%
1.4 HEALTH OCCUPATIONS	17,050	10.8%	16,480	11.1%	16,746	11.5%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	12,449	7.9%	10,647	7.2%	9,372	6.4%
1.6 HUMAN DEVELOPMENT & 1.7 PERSONAL INTEREST	2,561	1.6%	2,566	1.7%	3,059	2.1%
1.0 ALL INSTRUCTION	158,255		148,570		145,875	

TABLE 19 - STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIOS

2016-2017

ACS CODE & SUB-ACTIVITY	COLUMN A COLUMN B / 16	COLUMN B SCOH / SCRH	COLUMN C SCOH	COLUMN D SCRH
1.1 GENERAL EDUCATION	1.09	17.5	38,121,565	2,178,560
1.2 BUSINESS & HUMAN SERVICES	1.15	18.4	12,839,350	697,299
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	1.19	19.1	5,054,930	264,915
1.4 HEALTH OCCUPATIONS	1.64	26.3	8,037,602	305,497
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	1.07	17.1	4,498,697	262,473
1.6 HUMAN DEVELOPMENT & 1.7 PERSONAL INTEREST	3.49	55.8	2,084,704	37,352
1.0 ALL INSTRUCTION	1.17	18.7	70,020,943	3,746,096

TABLE 20 - UNDUPLICATED HEADCOUNT PER FYES AND CHES

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	2.24	1.90	2,280	1,018	1,201
BAY DE NOC	3.72	3.11	3,797	1,022	1,221
GLEN OAKS	2.25	1.92	1,525	678	793
GOGEBIC	1.72	1.42	1,355	786	954
KIRTLAND	2.52	2.02	2,266	899	1,123
MID MICHIGAN	2.22	1.93	5,559	2,508	2,881
MONTCALM	3.08	2.63	2,906	942	1,106
NORTH CENTRAL	3.02	2.42	4,130	1,369	1,706
SOUTHWESTERN	1.77	1.45	2,679	1,514	1,845
WEST SHORE	3.68	3.00	2,725	741	908
GROUP 2					
JACKSON	2.29	2.04	7,764	3,388	3,807
KELLOGG	3.58	3.03	10,104	2,825	3,336
LAKE MICHIGAN	2.42	1.99	5,072	2,100	2,550
MONROE	3.74	3.01	6,946	1,855	2,309
MUSKEGON	2.51	2.29	7,049	2,805	3,076
NORTHWESTERN	4.43	3.36	11,523	2,601	3,428
ST. CLAIR	2.07	1.80	5,064	2,451	2,819
GROUP 3					
DELTA	2.30	2.09	13,682	5,952	6,547
GRAND RAPIDS	1.88	1.85	20,953	11,165	11,354
HENRY FORD	2.15	1.92	19,445	9,032	10,123
KALAMAZOO VALLEY	2.44	2.03	12,732	5,221	6,268
MOTT	2.60	2.04	12,970	4,995	6,360
SCHOOLCRAFT	4.02	3.29	31,579	7,851	9,598
WASHTENAW	2.43	1.96	19,177	7,904	9,762
WAYNE COUNTY	7.58	6.30	58,419	7,710	9,266
GROUP 4					
LANSING	2.60	2.14	23,353	8,971	10,913
MACOMB	2.63	2.10	37,714	14,345	17,982
OAKLAND	2.66	2.57	32,464	12,220	12,639
STATE AGGREGATE	2.92	2.50	365,232	124,868	145,875

TABLE 21 - IN-DISTRICT UNDUPLICATED HEADCOUNT

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	54.0%	1,231	1,049	2,280
BAY DE NOC	36.7%	1,394	2,403	3,797
GLEN OAKS	86.3%	1,316	209	1,525
GOGEBIC	22.4%	303	1,052	1,355
KIRTLAND	54.2%	1,229	1,037	2,266
MID MICHIGAN	31.9%	1,775	3,784	5,559
MONTCALM	75.1%	2,182	724	2,906
NORTH CENTRAL	42.1%	1,737	2,393	4,130
SOUTHWESTERN	37.8%	1,012	1,667	2,679
WEST SHORE	88.5%	2,411	314	2,725
GROUP 2				
JACKSON	62.7%	4,865	2,899	7,764
KELLOGG	54.1%	5,467	4,637	10,104
LAKE MICHIGAN	78.6%	3,989	1,083	5,072
MONROE	73.1%	5,077	1,869	6,946
MUSKEGON	64.8%	4,565	2,484	7,049
NORTHWESTERN	64.3%	7,406	4,117	11,523
ST. CLAIR	80.9%	4,096	968	5,064
GROUP 3				
DELTA	81.4%	11,139	2,543	13,682
GRAND RAPIDS	70.9%	14,855	6,098	20,953
HENRY FORD	34.6%	6,733	12,712	19,445
KALAMAZOO VALLEY	75.8%	9,656	3,076	12,732
MOTT	75.6%	9,803	3,167	12,970
SCHOOLCRAFT	45.8%	14,451	17,128	31,579
WASHTENAW	58.1%	11,139	8,038	19,177
WAYNE COUNTY	94.9%	55,422	2,997	58,419
GROUP 4				
LANSING	57.4%	13,402	9,951	23,353
MACOMB	76.7%	28,928	8,786	37,714
OAKLAND	80.2%	26,029	6,435	32,464
STATE AGGREGATE	68.9%	251,612	113,620	365,232

SECTION III: REVENUES

TABLE 22 - OPERATING FUND REVENUE*

2016-2017

	TUITION & FEES		PROPERTY TAX		State Op. Approps.		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$6,132,868	41%	\$2,546,312	17%	\$5,544,700	37%	\$582,811	4%	\$14,806,691
BAY DE NOC	\$7,661,881	44%	\$2,566,655	15%	\$5,560,900	32%	\$1,673,108	10%	\$17,462,544
GLEN OAKS	\$3,004,480	27%	\$5,294,054	48%	\$2,586,900	24%	\$108,283	1%	\$10,993,717
GOGEBIC	\$4,509,484	42%	\$1,467,005	14%	\$4,577,800	43%	\$130,575	1%	\$10,684,864
KIRTLAND	\$5,898,360	36%	\$6,975,701	43%	\$3,270,000	20%	\$228,550	1%	\$16,372,611
MID MICHIGAN	\$17,427,315	71%	\$2,297,861	9%	\$4,834,100	20%	\$148,900	1%	\$24,708,176
MONTCALM	\$6,118,244	39%	\$5,902,819	38%	\$3,343,100	21%	\$202,506	1%	\$15,566,669
NORTH CENTRAL	\$7,527,493	45%	\$5,745,504	34%	\$3,290,400	19%	\$343,784	2%	\$16,907,181
SOUTHWESTERN	\$9,763,036	43%	\$5,363,577	24%	\$6,850,952	30%	\$592,801	3%	\$22,570,366
WEST SHORE	\$2,958,660	20%	\$9,074,952	60%	\$2,478,000	16%	\$645,987	4%	\$15,157,599
GROUP 2									
JACKSON	\$25,890,546	55%	\$4,890,768	10%	\$12,712,017	27%	\$3,552,066	8%	\$47,045,397
KELLOGG	\$15,721,085	41%	\$9,487,364	25%	\$12,097,052	31%	\$1,345,201	3%	\$38,650,702
LAKE MICHIGAN	\$11,096,249	30%	\$16,387,582	44%	\$5,492,800	15%	\$3,897,351	11%	\$36,873,982
MONROE	\$8,577,606	33%	\$12,356,491	47%	\$5,120,761	19%	\$247,466	1%	\$26,302,324
MUSKEGON	\$16,585,374	40%	\$10,500,387	26%	\$9,696,636	24%	\$4,174,441	10%	\$40,956,838
NORTHWESTERN	\$23,630,918	52%	\$10,003,045	22%	\$9,318,000	21%	\$2,146,969	5%	\$45,098,932
ST. CLAIR	\$11,834,518	40%	\$9,873,301	33%	\$7,259,300	24%	\$742,848	3%	\$29,709,967
GROUP 3									
DELTA	\$30,986,793	43%	\$21,900,030	31%	\$14,907,700	21%	\$3,827,066	5%	\$71,621,589
GRAND RAPIDS	\$52,826,454	48%	\$38,046,959	34%	\$18,450,500	17%	\$1,780,623	2%	\$111,104,536
HENRY FORD	\$48,122,951	55%	\$12,944,861	15%	\$22,176,000	26%	\$3,656,248	4%	\$86,900,060
KALAMAZOO VALLEY	\$24,332,264	42%	\$19,105,463	33%	\$12,873,900	22%	\$1,834,173	3%	\$58,145,800
MOTT	\$32,817,715	46%	\$18,151,262	26%	\$16,115,500	23%	\$3,610,093	5%	\$70,694,570
SCHOOLCRAFT	\$43,099,012	52%	\$23,523,202	28%	\$12,574,560	15%	\$4,272,815	5%	\$83,469,589
WASHTENAW	\$32,540,908	32%	\$50,240,448	49%	\$13,534,000	13%	\$6,382,077	6%	\$102,697,433
WAYNE COUNTY	\$33,406,139	27%	\$72,058,647	58%	\$17,234,200	14%	\$2,065,560	2%	\$124,764,546
GROUP 4									
LANSING	\$47,621,129	39%	\$39,910,486	32%	\$31,677,300	26%	\$4,005,711	3%	\$123,214,626
MACOMB	\$59,215,543	45%	\$35,889,888	27%	\$33,681,800	25%	\$3,744,985	3%	\$132,532,216
OAKLAND	\$43,928,401	30%	\$80,835,825	55%	\$21,770,900	15%	\$240,568	0%	\$146,775,694
STATE AGGREGATE	\$633,235,426	41.1%	\$533,340,449	34.6%	\$319,029,778	20.7%	\$56,183,566	3.6%	\$1,541,789,219

* Total Revenue does not include each College's MPSER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide.

TABLE 23 - OPERATING FUND REVENUE PER FYES

2016-2017

	TOTAL REVENUE PER FYES*	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	State Op. Approp. PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$14,545	\$6,024	\$2,501	\$5,447	\$573
BAY DE NOC	\$17,087	\$7,497	\$2,511	\$5,441	\$1,637
GLEN OAKS	\$16,215	\$4,431	\$7,808	\$3,815	\$160
GOGEBIC	\$13,594	\$5,737	\$1,866	\$5,824	\$166
KIRTLAND	\$18,212	\$6,561	\$7,759	\$3,637	\$254
MID MICHIGAN	\$9,852	\$6,949	\$916	\$1,927	\$59
MONTCALM	\$16,525	\$6,495	\$6,266	\$3,549	\$215
NORTH CENTRAL	\$12,350	\$5,499	\$4,197	\$2,404	\$251
SOUTHWESTERN	\$14,908	\$6,449	\$3,543	\$4,525	\$392
WEST SHORE	\$20,456	\$3,993	\$12,247	\$3,344	\$872
GROUP 2					
JACKSON	\$13,886	\$7,642	\$1,444	\$3,752	\$1,048
KELLOGG	\$13,682	\$5,565	\$3,358	\$4,282	\$476
LAKE MICHIGAN	\$17,559	\$5,284	\$7,804	\$2,616	\$1,856
MONROE	\$14,179	\$4,624	\$6,661	\$2,761	\$133
MUSKEGON	\$14,601	\$5,913	\$3,743	\$3,457	\$1,488
NORTHWESTERN	\$17,339	\$9,085	\$3,846	\$3,582	\$825
ST. CLAIR	\$12,122	\$4,828	\$4,028	\$2,962	\$303
GROUP 3					
DELTA	\$12,033	\$5,206	\$3,679	\$2,505	\$643
GRAND RAPIDS	\$9,951	\$4,731	\$3,408	\$1,653	\$159
HENRY FORD	\$9,621	\$5,328	\$1,433	\$2,455	\$405
KALAMAZOO VALLEY	\$11,137	\$4,660	\$3,659	\$2,466	\$351
MOTT	\$14,153	\$6,570	\$3,634	\$3,226	\$723
SCHOOLCRAFT	\$10,632	\$5,490	\$2,996	\$1,602	\$544
WASHTENAW	\$12,993	\$4,117	\$6,356	\$1,712	\$807
WAYNE COUNTY	\$16,182	\$4,333	\$9,346	\$2,235	\$268
GROUP 4					
LANSING	\$13,735	\$5,308	\$4,449	\$3,531	\$447
MACOMB	\$9,239	\$4,128	\$2,502	\$2,348	\$261
OAKLAND	\$12,011	\$3,595	\$6,615	\$1,782	\$20
STATE AGGREGATE	\$12,347	\$5,071	\$4,271	\$2,555	\$450
STATE AVERAGE	\$13,886	\$5,573	\$4,592	\$3,173	\$548

* Total Revenue does not include each College's MPSEER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide.

TABLE 24 - OPERATING FUND REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)

2016-2017

	TOTAL REVENUE PER CHES*	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE OP. APPROPS. PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$12,329	\$5,106	\$2,120	\$4,617	\$485
BAY DE NOC	\$14,302	\$6,275	\$2,102	\$4,554	\$1,370
GLEN OAKS	\$13,863	\$3,789	\$6,676	\$3,262	\$137
GOGEBIC	\$11,200	\$4,727	\$1,538	\$4,799	\$137
KIRTLAND	\$14,579	\$5,252	\$6,212	\$2,912	\$204
MID MICHIGAN	\$8,576	\$6,049	\$798	\$1,678	\$52
MONTCALM	\$14,075	\$5,532	\$5,337	\$3,023	\$183
NORTH CENTRAL	\$9,910	\$4,412	\$3,368	\$1,929	\$202
SOUTHWESTERN	\$12,233	\$5,292	\$2,907	\$3,713	\$321
WEST SHORE	\$16,693	\$3,258	\$9,994	\$2,729	\$711
GROUP 2					
JACKSON	\$12,358	\$6,801	\$1,285	\$3,339	\$933
KELLOGG	\$11,586	\$4,713	\$2,844	\$3,626	\$403
LAKE MICHIGAN	\$14,460	\$4,351	\$6,427	\$2,154	\$1,528
MONROE	\$11,391	\$3,715	\$5,351	\$2,218	\$107
MUSKEGON	\$13,315	\$5,392	\$3,414	\$3,152	\$1,357
NORTHWESTERN	\$13,156	\$6,894	\$2,918	\$2,718	\$626
ST. CLAIR	\$10,539	\$4,198	\$3,502	\$2,575	\$264
GROUP 3					
DELTA	\$10,940	\$4,733	\$3,345	\$2,277	\$585
GRAND RAPIDS	\$9,785	\$4,653	\$3,351	\$1,625	\$157
HENRY FORD	\$8,584	\$4,754	\$1,279	\$2,191	\$361
KALAMAZOO VALLEY	\$9,277	\$3,882	\$3,048	\$2,054	\$293
MOTT	\$11,115	\$5,160	\$2,854	\$2,534	\$568
SCHOOLCRAFT	\$8,697	\$4,490	\$2,451	\$1,310	\$445
WASHTENAW	\$10,520	\$3,333	\$5,147	\$1,386	\$654
WAYNE COUNTY	\$13,465	\$3,605	\$7,777	\$1,860	\$223
GROUP 4					
LANSING	\$11,291	\$4,364	\$3,657	\$2,903	\$367
MACOMB	\$7,370	\$3,293	\$1,996	\$1,873	\$208
OAKLAND	\$11,613	\$3,476	\$6,396	\$1,723	\$19
STATE AGGREGATE	\$10,569	\$4,341	\$3,656	\$2,187	\$385
STATE AVERAGE	\$11,686	\$4,696	\$3,860	\$2,669	\$461

* Total Revenue does not include each College's MPSER Appropriations and State Renaissance Zone Appropriations totaling \$73.8 million and \$2.9 million, respectively Statewide.

TABLE 25 - TAXABLE VALUE AND MILLAGE RATES

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	\$1,000	\$1,017,865	1,018	0.0000	0.0000	2.5000	2.5000	2.5000
BAY DE NOC	\$1,112	\$1,136,362	1,022	0.0000	1.0000	2.5000	2.3076	3.3076
GLEN OAKS	\$2,831	\$1,919,396	678	0.0000	0.0000	3.0000	2.7249	2.7249
GOGEBIC	\$657	\$516,405	786	1.5000	0.0000	1.5000	1.3129	2.8129
KIRTLAND	\$3,324	\$2,987,928	899	0.0000	0.1200	2.5000	2.1093	2.2293
MID MICHIGAN	\$751	\$1,883,832	2,508	0.0000	0.0000	1.5000	1.2232	1.2232
MONTCALM	\$2,406	\$2,266,378	942	0.0000	0.0000	2.9283	2.7200	2.7200
NORTH CENTRAL	\$2,041	\$2,794,352	1,369	0.0000	0.0000	2.7500	2.0867	2.0867
SOUTHWESTERN	\$1,542	\$2,334,380	1,514	0.0000	0.0000	3.0000	2.4280	2.4280
WEST SHORE	\$4,030	\$2,986,260	741	0.9732	0.0000	2.2116	2.1175	3.0907
GROUP 2								
JACKSON	\$1,258	\$4,262,060	3,388	0.0000	0.0000	1.3300	1.1446	1.1446
KELLOGG	\$1,170	\$3,304,753	2,825	0.7500	0.0000	2.9500	2.8636	3.6136
LAKE MICHIGAN	\$4,274	\$8,975,920	2,100	0.0000	0.0000	1.8202	1.7854	1.7854
MONROE	\$3,127	\$5,800,467	1,855	0.8500	0.0000	2.2500	2.1794	3.0294
MUSKEGON	\$1,547	\$4,338,143	2,805	0.0000	0.3400	2.4000	2.2037	2.5437
NORTHWESTERN	\$1,806	\$4,698,287	2,601	0.0000	0.6500	2.5742	2.1692	2.8192
ST. CLAIR	\$2,135	\$5,232,357	2,451	0.0000	0.0000	1.9951	1.8891	1.8891
GROUP 3								
DELTA	\$1,917	\$11,410,602	5,952	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	\$1,943	\$21,696,055	11,165	0.0000	0.0000	1.9000	1.7865	1.7865
HENRY FORD	\$361	\$3,264,698	9,032	0.0000	0.1400	4.0000	4.0000	4.1400
KALAMAZOO VALLEY	\$1,538	\$8,029,805	5,221	0.0000	0.0000	2.5000	2.4089	2.4089
MOTT	\$1,864	\$9,312,388	4,995	0.0000	0.8200	0.6410	1.9896	2.8096
SCHOOLCRAFT	\$1,677	\$13,168,685	7,851	0.0000	0.0000	2.2700	1.7880	1.7880
WASHTENAW	\$1,883	\$14,886,356	7,904	0.0000	0.0000	3.8000	3.4267	3.4267
WAYNE COUNTY	\$2,970	\$22,898,602	7,710	0.0000	0.0000	3.2500	3.2408	3.2408
GROUP 4								
LANSING	\$1,222	\$10,963,548	8,971	0.0000	0.0000	4.0000	3.8072	3.8072
MACOMB	\$1,764	\$25,302,832	14,345	0.0000	0.0000	1.4640	1.4174	1.4174
OAKLAND	\$4,436	\$54,208,963	12,220	0.0000	0.0000	0.0000	1.5555	1.5555
STATE AGGREGATE	\$2,015	\$251,597,678	124,868	0.1455	0.1096	2.3436	2.2582	2.5133

TABLE 26 - PELL FUNDS

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
ALPENA	\$0	\$0	\$0	\$0	\$0	\$0	\$4,137,060	\$3,597,682	\$2,440,358
BAY DE NOC	\$0	\$0	\$0	\$0	\$0	\$0	\$5,464,891	\$5,056,719	\$2,691,003
DELTA	\$0	\$0	\$0	\$0	\$0	\$0	\$20,332,981	\$18,480,576	\$13,148,046
GLEN OAKS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,681,815	\$5,253,350	\$1,278,188
GOGEBIC	\$0	\$0	\$0	\$0	\$0	\$0	\$2,287,507	\$2,218,810	\$1,621,444
GRAND RAPIDS	\$0	\$0	\$0	\$0	\$0	\$0	\$28,898,519	\$25,809,531	\$16,049,435
HENRY FORD	\$0	\$0	\$0	\$0	\$0	\$0	\$41,882,065	\$41,882,064	\$26,088,644
JACKSON	\$0	\$0	\$0	\$0	\$0	\$0	\$10,835,404	\$9,556,905	\$9,275,140
KALAMAZOO VALLEY	\$0	\$0	\$0	\$0	\$0	\$0	\$19,529,731	\$16,664,636	\$10,488,360
KELLOGG	\$0	\$0	\$0	\$0	\$0	\$0	\$13,057,910	\$11,806,851	\$6,961,555
KIRTLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$4,125,644	\$4,185,565	\$2,543,343
LAKE MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$788,943	\$7,112,711	\$5,225,579
LANSING	\$0	\$0	\$0	\$0	\$0	\$0	\$29,347,419	\$26,380,689	\$15,980,057
MACOMB	\$0	\$0	\$0	\$0	\$0	\$0	\$29,933,412	\$29,295,245	\$24,302,742
MID MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$9,176,558	\$8,281,090	\$6,299,545
MONROE	\$0	\$0	\$0	\$0	\$0	\$0	\$5,683,423	\$4,925,162	\$3,439,575
MONTCALM	\$0	\$0	\$0	\$0	\$0	\$0	\$4,010,225	\$3,811,547	\$2,438,283
MOTT	\$0	\$0	\$0	\$0	\$0	\$0	\$24,112,196	\$22,840,850	\$14,561,258
MUSKEGON	\$0	\$0	\$0	\$0	\$0	\$0	\$8,249,799	\$7,482,771	\$5,106,996
NORTH CENTRAL	\$0	\$0	\$0	\$0	\$0	\$0	\$4,208,424	\$3,859,452	\$2,703,408
NORTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,741,266	\$4,473,960
OAKLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$21,529,088	\$38,540,245	\$17,424,284
ST. CLAIR	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,299,362	\$4,078,336
SCHOOLCRAFT	\$0	\$0	\$0	\$0	\$0	\$0	\$19,044,939	\$17,655,030	\$13,102,528
SOUTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$5,686,541	\$5,785,915	\$3,564,093
WASHTENAW	\$0	\$0	\$0	\$0	\$0	\$0	\$17,594,401	\$17,159,622	\$13,472,510
WAYNE COUNTY	\$0	\$0	\$0	\$0	\$0	\$0	\$49,574,935	\$49,224,920	\$27,711,431
WEST SHORE	\$0	\$0	\$0	\$0	\$0	\$0	\$3,041,524	\$2,559,383	\$1,801,858
STATE TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$406,788,164	\$402,467,949	\$258,271,959

SECTION IV: EXPENDITURES

TABLE 27 - OPERATING FUND EXPENDITURES

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1							
ALPENA	\$7,797,695	\$83,100	\$1,473,506	\$1,730,367	\$2,151,251	\$1,555,209	\$14,791,128
BAY DE NOC	\$7,844,984	\$218,930	\$1,371,990	\$1,372,507	\$2,699,910	\$1,922,631	\$15,430,952
GLEN OAKS	\$3,108,814	\$5,361	\$1,057,603	\$1,565,340	\$2,411,838	\$942,345	\$9,091,301
GOGEBIC	\$4,317,754	\$194,032	\$999,369	\$1,636,802	\$1,962,824	\$784,990	\$9,895,771
KIRTLAND	\$5,212,858	\$12,605	\$2,049,847	\$2,256,862	\$2,033,090	\$1,733,767	\$13,299,029
MID MICHIGAN	\$11,037,267	\$576,757	\$2,567,151	\$3,728,933	\$4,047,615	\$2,517,702	\$24,475,425
MONTCALM	\$6,184,473	\$315,456	\$2,672,068	\$1,317,350	\$2,350,678	\$1,700,527	\$14,540,552
NORTH CENTRAL	\$6,789,513	\$187,503	\$2,091,878	\$2,776,575	\$2,133,205	\$1,638,622	\$15,617,296
SOUTHWESTERN	\$8,023,398	\$75,000	\$1,958,887	\$2,828,234	\$3,994,666	\$2,737,887	\$19,618,072
WEST SHORE	\$4,383,197	\$512,287	\$1,623,625	\$1,272,156	\$3,251,482	\$1,616,798	\$12,659,545
GROUP 2							
JACKSON	\$19,209,322	\$1,032,185	\$3,177,202	\$8,308,427	\$5,438,399	\$5,109,125	\$42,274,660
KELLOGG	\$18,053,369	\$166,749	\$6,400,367	\$3,940,606	\$4,331,487	\$3,909,545	\$36,802,123
LAKE MICHIGAN	\$9,556,673	\$2,094	\$3,297,883	\$4,187,938	\$5,311,298	\$3,432,525	\$25,788,411
MONROE	\$12,332,136	\$212,209	\$3,800,143	\$3,117,057	\$3,332,835	\$3,094,545	\$25,888,925
MUSKEGON	\$17,395,426	\$890,434	\$4,144,809	\$5,167,111	\$4,024,250	\$4,145,988	\$35,768,018
NORTHWESTERN	\$19,562,708	\$449,905	\$7,643,254	\$5,578,954	\$6,655,525	\$4,862,986	\$44,753,332
ST. CLAIR	\$12,204,175	\$220,329	\$3,157,980	\$3,488,590	\$4,089,619	\$3,262,940	\$26,423,633
GROUP 3							
DELTA	\$35,315,346	\$1,104,220	\$9,200,272	\$7,320,819	\$8,196,885	\$6,411,328	\$67,548,870
GRAND RAPIDS	\$53,982,440	\$1,353,913	\$14,154,279	\$10,169,629	\$13,547,652	\$12,405,095	\$105,613,008
HENRY FORD	\$48,502,567	\$0	\$7,425,249	\$12,257,524	\$9,580,352	\$9,339,499	\$87,105,191
KALAMAZOO VALLEY	\$28,969,240	\$1,969,317	\$6,417,415	\$6,166,274	\$7,392,391	\$6,589,255	\$57,503,892
MOTT	\$28,682,529	\$427,106	\$9,659,327	\$11,124,399	\$11,617,183	\$10,176,872	\$71,687,416
SCHOOLCRAFT	\$36,594,414	\$2,920,868	\$13,017,792	\$14,032,831	\$13,061,224	\$10,129,422	\$89,756,551
WASHTENAW	\$44,851,354	\$739,723	\$11,734,201	\$12,080,081	\$12,023,252	\$12,472,721	\$93,901,332
WAYNE COUNTY	\$39,157,888	\$1,909,524	\$13,735,666	\$23,066,493	\$16,065,301	\$14,123,156	\$108,058,028
GROUP 4							
LANSING	\$39,968,632	\$597,841	\$16,358,773	\$13,154,442	\$14,236,050	\$11,629,362	\$95,945,100
MACOMB	\$52,303,003	\$4,114,191	\$18,209,655	\$14,927,898	\$13,609,577	\$13,931,242	\$117,095,566
OAKLAND	\$53,426,079	\$145,183	\$20,682,966	\$12,963,117	\$15,688,552	\$17,061,197	\$119,967,094
STATE AGGREGATE	\$634,767,254	\$20,436,822	\$190,083,157	\$191,537,316	\$195,238,391	\$169,237,281	\$1,401,300,221

TABLE 28 - EXPENDITURES BY ACTIVITY (PERCENTAGES)

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1						
ALPENA	52.7%	0.6%	10.0%	11.7%	14.5%	10.5%
BAY DE NOC	50.8%	1.4%	8.9%	8.9%	17.5%	12.5%
GLEN OAKS	34.2%	0.1%	11.6%	17.2%	26.5%	10.4%
GOGEBIC	43.6%	2.0%	10.1%	16.5%	19.8%	7.9%
KIRTLAND	39.2%	0.1%	15.4%	17.0%	15.3%	13.0%
MID MICHIGAN	45.1%	2.4%	10.5%	15.2%	16.5%	10.3%
MONTCALM	42.5%	2.2%	18.4%	9.1%	16.2%	11.7%
NORTH CENTRAL	43.5%	1.2%	13.4%	17.8%	13.7%	10.5%
SOUTHWESTERN	40.9%	0.4%	10.0%	14.4%	20.4%	14.0%
WEST SHORE	34.6%	4.0%	12.8%	10.0%	25.7%	12.8%
GROUP 2						
JACKSON	45.4%	2.4%	7.5%	19.7%	12.9%	12.1%
KELLOGG	49.1%	0.5%	17.4%	10.7%	11.8%	10.6%
LAKE MICHIGAN	37.1%	0.0%	12.8%	16.2%	20.6%	13.3%
MONROE	47.6%	0.8%	14.7%	12.0%	12.9%	12.0%
MUSKEGON	48.6%	2.5%	11.6%	14.4%	11.3%	11.6%
NORTHWESTERN	43.7%	1.0%	17.1%	12.5%	14.9%	10.9%
ST. CLAIR	46.2%	0.8%	12.0%	13.2%	15.5%	12.3%
GROUP 3						
DELTA	52.3%	1.6%	13.6%	10.8%	12.1%	9.5%
GRAND RAPIDS	51.1%	1.3%	13.4%	9.6%	12.8%	11.7%
HENRY FORD	55.7%	0.0%	8.5%	14.1%	11.0%	10.7%
KALAMAZOO VALLEY	50.4%	3.4%	11.2%	10.7%	12.9%	11.5%
MOTT	40.0%	0.6%	13.5%	15.5%	16.2%	14.2%
SCHOOLCRAFT	40.8%	3.3%	14.5%	15.6%	14.6%	11.3%
WASHTENAW	47.8%	0.8%	12.5%	12.9%	12.8%	13.3%
WAYNE COUNTY	36.2%	1.8%	12.7%	21.3%	14.9%	13.1%
GROUP 4						
LANSING	41.7%	0.6%	17.1%	13.7%	14.8%	12.1%
MACOMB	44.7%	3.5%	15.6%	12.7%	11.6%	11.9%
OAKLAND	44.5%	0.1%	17.2%	10.8%	13.1%	14.2%
STATE AGGREGATE	45.3%	1.5%	13.6%	13.7%	13.9%	12.1%

TABLE 29 - EXPENDITURES PER FYES AND CHES

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$14,530	\$12,316	\$14,791,128	1,018	1,201
BAY DE NOC	\$15,099	\$12,638	\$15,430,952	1,022	1,221
GLEN OAKS	\$13,409	\$11,464	\$9,091,301	678	793
GOGEBIC	\$12,590	\$10,373	\$9,895,771	786	954
KIRTLAND	\$14,793	\$11,842	\$13,299,029	899	1,123
MID MICHIGAN	\$9,759	\$8,495	\$24,475,425	2,508	2,881
MONTCALM	\$15,436	\$13,147	\$14,540,552	942	1,106
NORTH CENTRAL	\$11,408	\$9,154	\$15,617,296	1,369	1,706
SOUTHWESTERN	\$12,958	\$10,633	\$19,618,072	1,514	1,845
WEST SHORE	\$17,084	\$13,942	\$12,659,545	741	908
GROUP 2					
JACKSON	\$12,478	\$11,104	\$42,274,660	3,388	3,807
KELLOGG	\$13,027	\$11,032	\$36,802,123	2,825	3,336
LAKE MICHIGAN	\$12,280	\$10,113	\$25,788,411	2,100	2,550
MONROE	\$13,956	\$11,212	\$25,888,925	1,855	2,309
MUSKEGON	\$12,752	\$11,628	\$35,768,018	2,805	3,076
NORTHWESTERN	\$17,206	\$13,055	\$44,753,332	2,601	3,428
ST. CLAIR	\$10,781	\$9,373	\$26,423,633	2,451	2,819
GROUP 3					
DELTA	\$11,349	\$10,318	\$67,548,870	5,952	6,547
GRAND RAPIDS	\$9,459	\$9,302	\$105,613,008	11,165	11,354
HENRY FORD	\$9,644	\$8,605	\$87,105,191	9,032	10,123
KALAMAZOO VALLEY	\$11,014	\$9,174	\$57,503,892	5,221	6,268
MOTT	\$14,352	\$11,272	\$71,687,416	4,995	6,360
SCHOOLCRAFT	\$11,432	\$9,352	\$89,756,551	7,851	9,598
WASHTENAW	\$11,880	\$9,619	\$93,901,332	7,904	9,762
WAYNE COUNTY	\$14,015	\$11,662	\$108,058,028	7,710	9,266
GROUP 4					
LANSING	\$10,695	\$8,792	\$95,945,100	8,971	10,913
MACOMB	\$8,163	\$6,512	\$117,095,566	14,345	17,982
OAKLAND	\$9,817	\$9,492	\$119,967,094	12,220	12,639
STATE AGGREGATE	\$11,222	\$9,606	\$1,401,300,221	124,868	145,875
STATE AVERAGE	\$12,549	\$10,558			

TABLE 30 - INSTRUCTION EXPENDITURES COST PER FYES AND CHES

2016-2017

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$7,660	\$6,493	\$7,797,695	1,018	1,201
BAY DE NOC	\$7,676	\$6,425	\$7,844,984	1,022	1,221
GLEN OAKS	\$4,585	\$3,920	\$3,108,814	678	793
GOGEBIC	\$5,493	\$4,526	\$4,317,754	786	954
KIRTLAND	\$5,799	\$4,642	\$5,212,858	899	1,123
MID MICHIGAN	\$4,401	\$3,831	\$11,037,267	2,508	2,881
MONTCALM	\$6,565	\$5,592	\$6,184,473	942	1,106
NORTH CENTRAL	\$4,959	\$3,980	\$6,789,513	1,369	1,706
SOUTHWESTERN	\$5,299	\$4,349	\$8,023,398	1,514	1,845
WEST SHORE	\$5,915	\$4,827	\$4,383,197	741	908
GROUP 2					
JACKSON	\$5,670	\$5,046	\$19,209,322	3,388	3,807
KELLOGG	\$6,391	\$5,412	\$18,053,369	2,825	3,336
LAKE MICHIGAN	\$4,551	\$3,748	\$9,556,673	2,100	2,550
MONROE	\$6,648	\$5,341	\$12,332,136	1,855	2,309
MUSKEGON	\$6,202	\$5,655	\$17,395,426	2,805	3,076
NORTHWESTERN	\$7,521	\$5,707	\$19,562,708	2,601	3,428
ST. CLAIR	\$4,979	\$4,329	\$12,204,175	2,451	2,819
GROUP 3					
DELTA	\$5,933	\$5,394	\$35,315,346	5,952	6,547
GRAND RAPIDS	\$4,835	\$4,754	\$53,982,440	11,165	11,354
HENRY FORD	\$5,370	\$4,791	\$48,502,567	9,032	10,123
KALAMAZOO VALLEY	\$5,549	\$4,622	\$28,969,240	5,221	6,268
MOTT	\$5,742	\$4,510	\$28,682,529	4,995	6,360
SCHOOLCRAFT	\$4,661	\$3,813	\$36,594,414	7,851	9,598
WASHTENAW	\$5,675	\$4,594	\$44,851,354	7,904	9,762
WAYNE COUNTY	\$5,079	\$4,226	\$39,157,888	7,710	9,266
GROUP 4					
LANSING	\$4,455	\$3,662	\$39,968,632	8,971	10,913
MACOMB	\$3,646	\$2,909	\$52,303,003	14,345	17,982
OAKLAND	\$4,372	\$4,227	\$53,426,079	12,220	12,639
STATE AGGREGATE	\$5,084	\$4,351	\$634,767,254	124,868	145,875
STATE AVERAGE	\$5,558	\$4,690			

TABLE 31 - INSTRUCTION COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR

2016-2017

ACS CODE & SUB-ACTIVITY	COST PER CONTACT HOUR	COST PER CREDIT HOUR	INSTRUCTION EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1 GENERAL EDUCATION	\$8.10	\$141.76	\$308,838,511	38,121,565	2,178,560
1.2 BUSINESS & HUMAN SERVICES	\$9.05	\$166.69	\$116,232,621	12,839,350	697,299
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	\$13.43	\$256.28	\$67,892,907	5,054,930	264,915
1.4 HEALTH OCCUPATIONS	\$12.59	\$331.21	\$101,184,363	8,037,602	305,497
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	\$6.88	\$117.97	\$30,965,055	4,498,697	262,473
1.6 HUMAN DEVELOPMENT & 1.7 PERSONAL INTEREST	\$4.63	\$258.46	\$9,654,067	2,084,704	37,352
1.0 INSTRUCTION TOTAL	\$8.99	\$169.45	\$634,767,524	70,636,848	3,746,096

TABLE 32 - COST PER STUDENT CONTACT HOUR BY COLLEGE

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP. & PERSONAL INTEREST
GROUP 1							
ALPENA	\$13.53	\$13.73	\$11.66	\$13.43	\$23.27	\$1.50	\$0.00
BAY DE NOC	\$13.38	\$11.40	\$13.59	\$14.52	\$15.97	\$18.68	\$20.78
GLEN OAKS	\$8.17	\$6.89	\$12.69	\$4.68	\$10.74	\$13.94	\$0.00
GOGEBIC	\$9.43	\$7.66	\$13.02	\$13.84	\$9.17	\$7.31	\$0.93
KIRTLAND	\$9.72	\$8.65	\$9.07	\$11.73	\$9.69	\$12.72	\$174.57
MID MICHIGAN	\$7.98	\$6.32	\$8.03	\$11.69	\$12.25	\$7.91	\$7.59
MONTCALM	\$11.64	\$9.57	\$16.75	\$12.50	\$16.25	\$9.57	\$1.11
NORTH CENTRAL	\$8.29	\$7.26	\$10.53	\$11.48	\$11.03	\$14.49	\$2.95
SOUTHWESTERN	\$9.51	\$8.08	\$6.93	\$11.09	\$12.59	\$8.08	\$31.92
WEST SHORE	\$9.74	\$10.10	\$10.48	\$12.97	\$11.27	\$6.91	\$6.67
GROUP 2							
JACKSON	\$10.53	\$8.83	\$12.37	\$13.03	\$15.76	\$7.89	\$9.46
KELLOGG	\$11.26	\$9.57	\$8.50	\$14.09	\$15.85	\$16.96	\$9.92
LAKE MICHIGAN	\$7.81	\$6.44	\$11.82	\$8.68	\$9.16	\$6.43	\$7.11
MONROE	\$11.10	\$9.69	\$12.31	\$10.94	\$16.09	\$8.80	\$11.88
MUSKEGON	\$11.78	\$10.13	\$11.05	\$15.12	\$17.15	\$15.74	\$15.49
NORTHWESTERN	\$11.54	\$9.09	\$12.50	\$24.72	\$12.46	\$11.93	\$4.44
ST. CLAIR	\$9.05	\$8.34	\$7.17	\$12.39	\$11.33	\$8.31	\$9.04
GROUP 3							
DELTA	\$11.21	\$10.42	\$9.98	\$13.76	\$17.05	\$10.65	\$3.76
GRAND RAPIDS	\$9.90	\$9.00	\$13.09	\$8.07	\$12.14	\$8.97	\$5.63
HENRY FORD	\$9.97	\$10.95	\$10.84	\$13.40	\$10.78	\$1.70	\$0.00
KALAMAZOO VALLEY	\$9.63	\$8.24	\$8.72	\$12.70	\$12.88	\$14.88	\$0.00
MOTT	\$9.45	\$8.41	\$8.18	\$10.68	\$12.53	\$10.31	\$15.91
SCHOOLCRAFT	\$7.68	\$7.05	\$9.58	\$10.83	\$15.17	\$6.97	\$2.39
WASHTENAW	\$9.52	\$7.28	\$9.56	\$29.16	\$14.29	\$6.14	\$6.35
WAYNE COUNTY	\$8.80	\$8.61	\$8.68	\$9.46	\$9.94	\$8.51	\$8.83
GROUP 4							
LANSING	\$7.62	\$6.31	\$7.31	\$12.41	\$11.41	\$7.41	\$4.01
MACOMB	\$6.06	\$5.39	\$5.10	\$13.31	\$11.98	\$1.18	\$4.85
OAKLAND	\$8.75	\$8.88	\$9.02	\$14.92	\$10.64	\$0.55	\$0.23
STATE AGGREGATE	\$9.04	\$8.10	\$9.05	\$13.43	\$12.59	\$6.88	\$6.57
STATE AVERAGE	\$9.73	\$8.63	\$10.26	\$13.07	\$13.15	\$9.01	\$12.84

TABLE 33 - INSTRUCTIONAL SUPPORT COST PER FYES AND CHES

2016-2017

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,447	\$1,227	\$646	\$1,473,506	1,018	1,201	2,280
BAY DE NOC	\$1,342	\$1,124	\$361	\$1,371,990	1,022	1,221	3,797
GLEN OAKS	\$1,560	\$1,334	\$694	\$1,057,603	678	793	1,525
GOGEBIC	\$1,271	\$1,048	\$738	\$999,369	786	954	1,355
KIRTLAND	\$2,280	\$1,825	\$905	\$2,049,847	899	1,123	2,266
MID MICHIGAN	\$1,024	\$891	\$462	\$2,567,151	2,508	2,881	5,559
MONTCALM	\$2,837	\$2,416	\$920	\$2,672,068	942	1,106	2,906
NORTH CENTRAL	\$1,528	\$1,226	\$507	\$2,091,878	1,369	1,706	4,130
SOUTHWESTERN	\$1,294	\$1,062	\$731	\$1,958,887	1,514	1,845	2,679
WEST SHORE	\$2,191	\$1,788	\$596	\$1,623,625	741	908	2,725
GROUP 2							
JACKSON	\$938	\$835	\$409	\$3,177,202	3,388	3,807	7,764
KELLOGG	\$2,266	\$1,919	\$633	\$6,400,367	2,825	3,336	10,104
LAKE MICHIGAN	\$1,570	\$1,293	\$650	\$3,297,883	2,100	2,550	5,072
MONROE	\$2,049	\$1,646	\$547	\$3,800,143	1,855	2,309	6,946
MUSKEGON	\$1,478	\$1,347	\$588	\$4,144,809	2,805	3,076	7,049
NORTHWESTERN	\$2,939	\$2,230	\$663	\$7,643,254	2,601	3,428	11,523
ST. CLAIR	\$1,288	\$1,120	\$624	\$3,157,980	2,451	2,819	5,064
GROUP 3							
DELTA	\$1,546	\$1,405	\$672	\$9,200,272	5,952	6,547	13,682
GRAND RAPIDS	\$1,268	\$1,247	\$676	\$14,154,279	11,165	11,354	20,953
HENRY FORD	\$822	\$734	\$382	\$7,425,249	9,032	10,123	19,445
KALAMAZOO VALLEY	\$1,229	\$1,024	\$504	\$6,417,415	5,221	6,268	12,732
MOTT	\$1,934	\$1,519	\$745	\$9,659,327	4,995	6,360	12,970
SCHOOLCRAFT	\$1,658	\$1,356	\$412	\$13,017,792	7,851	9,598	31,579
WASHTENAW	\$1,485	\$1,202	\$612	\$11,734,201	7,904	9,762	19,177
WAYNE COUNTY	\$1,782	\$1,482	\$235	\$13,735,666	7,710	9,266	58,419
GROUP 4							
LANSING	\$1,824	\$1,499	\$700	\$16,358,773	8,971	10,913	23,353
MACOMB	\$1,269	\$1,013	\$483	\$18,209,655	14,345	17,982	37,714
OAKLAND	\$1,693	\$1,636	\$637	\$20,682,966	12,220	12,639	32,464
STATE AGGREGATE	\$1,522	\$1,303	\$520	\$190,083,157	124,868	145,875	365,232
STATE AVERAGE	\$1,636	\$1,373	\$598				

TABLE 34 - STUDENT SERVICES COST PER FYES AND CHES

2016-2017

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,700	\$1,441	\$759	\$1,730,367	1,018	1,201	2,280
BAY DE NOC	\$1,343	\$1,124	\$361	\$1,372,507	1,022	1,221	3,797
GLEN OAKS	\$2,309	\$1,974	\$1,026	\$1,565,340	678	793	1,525
GOGEBIC	\$2,082	\$1,716	\$1,208	\$1,636,802	786	954	1,355
KIRTLAND	\$2,510	\$2,010	\$996	\$2,256,862	899	1,123	2,266
MID MICHIGAN	\$1,487	\$1,294	\$671	\$3,728,933	2,508	2,881	5,559
MONTCALM	\$1,398	\$1,191	\$453	\$1,317,350	942	1,106	2,906
NORTH CENTRAL	\$2,028	\$1,628	\$672	\$2,776,575	1,369	1,706	4,130
SOUTHWESTERN	\$1,868	\$1,533	\$1,056	\$2,828,234	1,514	1,845	2,679
WEST SHORE	\$1,717	\$1,401	\$467	\$1,272,156	741	908	2,725
GROUP 2							
JACKSON	\$2,452	\$2,182	\$1,070	\$8,308,427	3,388	3,807	7,764
KELLOGG	\$1,395	\$1,181	\$390	\$3,940,606	2,825	3,336	10,104
LAKE MICHIGAN	\$1,994	\$1,642	\$826	\$4,187,938	2,100	2,550	5,072
MONROE	\$1,680	\$1,350	\$449	\$3,117,057	1,855	2,309	6,946
MUSKEGON	\$1,842	\$1,680	\$733	\$5,167,111	2,805	3,076	7,049
NORTHWESTERN	\$2,145	\$1,627	\$484	\$5,578,954	2,601	3,428	11,523
ST. CLAIR	\$1,423	\$1,238	\$689	\$3,488,590	2,451	2,819	5,064
GROUP 3							
DELTA	\$1,230	\$1,118	\$535	\$7,320,819	5,952	6,547	13,682
GRAND RAPIDS	\$911	\$896	\$485	\$10,169,629	11,165	11,354	20,953
HENRY FORD	\$1,357	\$1,211	\$630	\$12,257,524	9,032	10,123	19,445
KALAMAZOO VALLEY	\$1,181	\$984	\$484	\$6,166,274	5,221	6,268	12,732
MOTT	\$2,227	\$1,749	\$858	\$11,124,399	4,995	6,360	12,970
SCHOOLCRAFT	\$1,787	\$1,462	\$444	\$14,032,831	7,851	9,598	31,579
WASHTENAW	\$1,528	\$1,237	\$630	\$12,080,081	7,904	9,762	19,177
WAYNE COUNTY	\$2,992	\$2,489	\$395	\$23,066,493	7,710	9,266	58,419
GROUP 4							
LANSING	\$1,466	\$1,205	\$563	\$13,154,442	8,971	10,913	23,353
MACOMB	\$1,041	\$830	\$396	\$14,927,898	14,345	17,982	37,714
OAKLAND	\$1,061	\$1,026	\$399	\$12,963,117	12,220	12,639	32,464
STATE AGGREGATE	\$1,534	\$1,313	\$524	\$191,537,316	124,868	145,875	365,232
STATE AVERAGE	\$1,720	\$1,444	\$647				

TABLE 35 - SALARY AND FRINGE BENEFIT COSTS

	COLUMN B SALARIES	COLUMN C FRINGE BENEFITS	COLUMN D COMPENSATION COLUMNS B + C	COLUMN E COMPENSATION % COLUMN D / F	COLUMN F TOTAL EXPENDITURES
GROUP 1					
ALPENA	\$7,775,237	\$4,564,181	\$12,339,418	83.4%	\$14,791,128
BAY DE NOC	\$8,363,025	\$4,413,289	\$12,776,314	82.8%	\$15,430,952
GLEN OAKS	\$5,293,556	\$1,766,899	\$7,060,455	77.7%	\$9,091,301
GOGEBIC	\$4,957,252	\$2,471,307	\$7,428,559	75.1%	\$9,895,771
KIRTLAND	\$6,593,277	\$2,671,633	\$9,264,910	69.7%	\$13,299,029
MID MICHIGAN	\$11,935,721	\$6,714,259	\$18,649,980	76.2%	\$24,475,425
MONTCALM	\$7,482,167	\$3,905,277	\$11,387,444	78.3%	\$14,540,552
NORTH CENTRAL	\$6,682,554	\$3,363,332	\$10,045,886	64.3%	\$15,617,296
SOUTHWESTERN	\$9,084,538	\$3,742,931	\$12,827,469	65.4%	\$19,618,072
WEST SHORE	\$5,981,971	\$3,670,732	\$9,652,703	76.2%	\$12,659,545
GROUP 2					
JACKSON	\$22,253,148	\$9,014,306	\$31,267,454	74.0%	\$42,274,660
KELLOGG	\$18,247,438	\$10,071,981	\$28,319,419	77.0%	\$36,802,123
LAKE MICHIGAN	\$12,707,031	\$5,263,280	\$17,970,311	69.7%	\$25,788,411
MONROE	\$13,449,883	\$8,302,977	\$21,752,860	84.0%	\$25,888,925
MUSKEGON	\$18,099,907	\$9,022,784	\$27,122,691	75.8%	\$35,768,018
NORTHWESTERN	\$22,285,560	\$11,306,956	\$33,592,516	75.1%	\$44,753,332
ST. CLAIR	\$13,483,797	\$7,046,392	\$20,530,189	77.7%	\$26,423,633
GROUP 3					
DELTA	\$36,464,521	\$19,335,776	\$55,800,297	82.6%	\$67,548,870
GRAND RAPIDS	\$57,430,466	\$31,942,313	\$89,372,779	84.6%	\$105,613,008
HENRY FORD	\$46,179,599	\$26,070,183	\$72,249,782	82.9%	\$87,105,191
KALAMAZOO VALLEY	\$30,949,586	\$17,344,749	\$48,294,335	84.0%	\$57,503,892
MOTT	\$35,273,469	\$18,451,148	\$53,724,617	74.9%	\$71,687,416
SCHOOLCRAFT	\$46,027,582	\$26,806,412	\$72,833,994	81.1%	\$89,756,551
WASHTENAW	\$54,682,659	\$23,522,050	\$78,204,709	83.3%	\$93,901,332
WAYNE COUNTY	\$49,882,950	\$19,834,938	\$69,717,888	64.5%	\$108,058,028
GROUP 4					
LANSING	\$55,221,123	\$18,256,306	\$73,477,429	76.6%	\$95,945,100
MACOMB	\$66,637,793	\$31,688,084	\$98,325,877	84.0%	\$117,095,566
OAKLAND	\$69,577,007	\$29,916,190	\$99,493,197	82.9%	\$119,967,094
STATE AGGREGATE	\$743,002,817	\$360,480,665	\$1,103,483,482	78.7%	\$1,401,300,221

TABLE 36 - COST PER SQUARE FOOT

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$2.98	\$1,163,325	390,996
BAY DE NOC	\$3.87	\$1,499,559	387,154
GLEN OAKS	\$3.30	\$656,062	198,848
GOGEBIC	\$2.27	\$536,296	236,250
KIRTLAND	\$3.77	\$1,372,624	363,942
MID MICHIGAN	\$3.77	\$1,731,317	459,408
MONTCALM	\$5.38	\$1,343,702	249,816
NORTH CENTRAL	\$4.56	\$1,256,166	275,665
SOUTHWESTERN	\$3.39	\$1,961,377	578,324
WEST SHORE	\$4.23	\$1,107,630	261,817
GROUP 2			
JACKSON	\$5.43	\$4,095,879	754,336
KELLOGG	\$5.29	\$3,185,673	602,571
LAKE MICHIGAN	\$4.23	\$2,683,353	634,743
MONROE	\$5.61	\$2,487,128	443,228
MUSKEGON	\$6.35	\$3,450,582	543,212
NORTHWESTERN	\$4.71	\$3,916,264	831,110
ST. CLAIR	\$4.99	\$2,516,415	504,347
GROUP 3			
DELTA	\$5.00	\$5,078,577	1,016,035
GRAND RAPIDS	\$7.39	\$10,072,548	1,362,122
HENRY FORD	\$8.35	\$8,097,488	970,000
KALAMAZOO VALLEY	\$5.98	\$4,981,425	833,119
MOTT	\$7.52	\$8,237,575	1,095,703
SCHOOLCRAFT	\$10.06	\$8,417,257	836,430
WASHTENAW	\$8.48	\$10,188,138	1,201,820
WAYNE COUNTY	\$8.69	\$12,330,853	1,419,495
GROUP 4			
LANSING	\$4.56	\$8,422,369	1,846,912
MACOMB	\$6.49	\$11,014,419	1,697,996
OAKLAND	\$6.46	\$13,994,443	2,166,843
STATE AGGREGATE	\$6.13	\$135,798,443	22,162,242

TABLE 37 - ENERGY COST PER CUBIC FOOT

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	\$0.0625	391,884	6,268,695
BAY DE NOC	\$0.0917	423,072	4,611,408
GLEN OAKS	\$0.1177	286,283	2,432,352
GOGEBIC	\$0.0622	248,694	3,997,167
KIRTLAND	\$0.0958	361,143	3,770,297
MID MICHIGAN	\$0.1214	786,385	6,475,525
MONTCALM	\$0.0955	356,825	3,737,480
NORTH CENTRAL	\$0.1128	382,456	3,390,540
SOUTHWESTERN	\$0.0995	776,510	7,807,374
WEST SHORE	\$0.1156	509,168	4,405,592
GROUP 2			
JACKSON	\$0.0868	1,013,246	11,670,384
KELLOGG	\$0.0804	723,872	9,000,691
LAKE MICHIGAN	\$0.0628	749,172	11,932,786
MONROE	\$0.0829	607,417	7,325,482
MUSKEGON	\$0.0971	695,406	7,164,222
NORTHWESTERN	\$0.0819	946,722	11,559,488
ST. CLAIR	\$0.0929	746,525	8,039,119
GROUP 3			
DELTA	\$0.0869	1,332,751	15,340,183
GRAND RAPIDS	\$0.1116	2,332,547	20,902,754
HENRY FORD	\$0.0915	1,242,011	13,580,000
KALAMAZOO VALLEY	\$0.1045	1,607,830	15,388,773
MOTT	\$0.1264	1,939,297	15,342,972
SCHOOLCRAFT	\$0.1204	1,712,165	14,223,873
WASHTENAW	\$0.1255	2,284,583	18,210,221
WAYNE COUNTY	\$0.0930	1,792,303	19,277,388
GROUP 4			
LANSING	\$0.1483	3,206,993	21,627,340
MACOMB	\$0.1040	2,916,823	28,054,382
OAKLAND	\$0.1018	3,066,754	30,118,460
STATE AGGREGATE	\$0.1027	\$33,438,838	325,654,948

SECTION V: ADDITIONAL DATA SETS

TABLE 38 - INSTRUCTIONAL NEED

2016-2017

	1.1 GENERAL EDUCATION		1.2 BUSINESS & HUMAN SERVICES		1.3 TECHNICAL & INDUSTRIAL	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	297,264	\$13.73	80,390	\$11.66	135,568	\$13.43
BAY DE NOC	280,320	\$11.40	99,776	\$13.59	66,205	\$14.52
DELTA	1,817,890	\$10.42	569,459	\$9.98	229,977	\$13.76
GLEN OAKS	214,941	\$6.89	30,557	\$12.69	44,190	\$4.68
GOGEBIC	249,344	\$7.66	78,736	\$13.02	53,856	\$13.84
GRAND RAPIDS	2,767,592	\$9.00	950,101	\$13.09	709,621	\$8.07
HENRY FORD	2,399,421	\$10.95	723,540	\$10.84	368,230	\$13.40
JACKSON	1,013,118	\$8.83	196,233	\$12.37	54,471	\$13.03
KALAMAZOO VALLEY	1,608,728	\$8.24	633,862	\$8.72	238,012	\$12.70
KELLOGG	754,088	\$9.57	315,754	\$8.50	115,275	\$14.09
KIRTLAND	203,211	\$8.65	97,888	\$9.07	75,785	\$11.73
LAKE MICHIGAN	668,572	\$6.44	161,892	\$11.82	88,482	\$8.68
LANSING	2,791,895	\$6.31	889,779	\$7.31	441,893	\$12.41
MACOMB	5,091,617	\$5.39	1,965,709	\$5.10	600,886	\$13.31
MID MICHIGAN	746,394	\$6.32	235,722	\$8.03	75,153	\$11.69
MONROE	557,856	\$9.69	190,215	\$12.31	148,910	\$10.94
MONTCALM	312,023	\$9.57	69,231	\$16.75	50,472	\$12.50
MOTT	1,418,336	\$8.41	670,442	\$8.18	203,682	\$10.68
MUSKEGON	905,942	\$10.13	198,351	\$11.05	119,725	\$15.12
NORTH CENTRAL	566,657	\$7.26	119,866	\$10.53	9,803	\$11.48
NORTHWESTERN	842,693	\$9.09	286,342	\$12.50	214,690	\$24.72
OAKLAND	3,506,864	\$8.88	1,173,204	\$9.02	258,071	\$14.92
ST. CLAIR	704,256	\$8.34	223,836	\$7.17	68,933	\$12.39
SCHOOLCRAFT	2,715,192	\$7.05	956,131	\$9.58	141,575	\$10.83
SOUTHWESTERN	468,094	\$8.08	154,068	\$6.93	57,469	\$11.09
WASHTENAW	2,792,561	\$7.28	905,300	\$9.56	291,871	\$29.16
WAYNE COUNTY	2,209,992	\$8.61	788,390	\$8.68	165,539	\$9.46
WEST SHORE	216,704	\$10.10	74,576	\$10.48	26,586	\$12.97
STATE TOTAL	38,121,565	\$8.10	12,839,350	\$9.05	5,054,930	\$13.43

TABLE 38 (CONTINUED) - INSTRUCTIONAL NEED

2016-2017

	1.4 HEALTH OCCUPATIONS		1.5 DEVELOPMENTAL & BASIC SKILLS		1.6 HUMAN DEVELOPMENT & 1.7 PERSONAL INTEREST	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	39,424	\$23.27	24,064	\$1.50	0	\$0.00
BAY DE NOC	107,723	\$15.97	26,368	\$18.68	5,808	\$20.78
DELTA	334,930	\$17.05	158,160	\$10.65	32,270	\$2.59
GLEN OAKS	74,144	\$10.74	16,913	\$13.94	0	\$0.00
GOGEBIC	66,064	\$9.17	3,520	\$7.31	6,208	\$0.93
GRAND RAPIDS	560,492	\$12.14	449,456	\$8.97	12,816	\$5.63
HENRY FORD	789,098	\$10.78	553,146	\$1.70	25,551	\$0.00
JACKSON	324,490	\$15.76	157,856	\$7.89	81,403	\$9.06
KALAMAZOO VALLEY	347,858	\$12.88	180,192	\$14.88	0	\$0.00
KELLOGG	331,084	\$15.85	61,328	\$16.96	23,765	\$2.50
KIRTLAND	136,808	\$9.69	25,376	\$12.72	164	\$5.23
LAKE MICHIGAN	222,238	\$9.16	77,877	\$6.43	4,835	\$5.34
LANSING	571,060	\$11.41	496,208	\$7.41	47,336	\$3.62
MACOMB	493,393	\$11.98	383,074	\$1.18	96,906	\$3.88
MID MICHIGAN	224,015	\$12.25	100,821	\$7.91	729	\$7.59
MONROE	145,581	\$16.09	53,738	\$8.80	12,073	\$4.75
MONTCALM	70,417	\$16.25	27,563	\$9.57	969	\$1.11
MOTT	511,959	\$12.53	226,532	\$10.31	21,827	\$7.08
MUSKEGON	173,381	\$17.15	75,113	\$15.74	3,975	\$3.95
NORTH CENTRAL	91,117	\$11.03	17,741	\$14.49	13,925	\$2.95
NORTHWESTERN	141,613	\$12.46	72,003	\$11.93	88,207	\$0.17
OAKLAND	719,939	\$10.64	336,724	\$0.55	72,028	\$0.23
ST. CLAIR	300,501	\$11.33	47,811	\$8.31	7,603	\$3.71
SCHOOLCRAFT	289,047	\$15.17	252,005	\$6.97	252,987	\$0.40
SOUTHWESTERN	108,757	\$12.59	81,178	\$8.08	15,969	\$3.48
WASHTENAW	376,737	\$14.29	232,228	\$6.14	86,979	\$1.57
WAYNE COUNTY	426,468	\$9.94	320,998	\$8.51	536,504	\$7.13
WEST SHORE	59,264	\$11.27	40,704	\$6.91	17,962	\$4.59
STATE TOTAL	8,037,602	\$12.59	4,498,697	\$6.88	1,468,799	\$4.21

TABLE 39 - NON-INSTRUCTIONAL DATA SETS

	INSTRUCTIONAL SUPPORT EXPENDITURES	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL FUNDS
ALPENA	\$1,473,506	\$1,575,331	2,280	\$691	2,440,358
BAY DE NOC	\$1,371,990	\$1,295,092	3,797	\$341	2,691,003
DELTA	\$9,200,272	\$6,751,298	13,682	\$493	13,148,046
GLEN OAKS	\$1,057,603	\$1,334,333	1,525	\$875	1,278,188
GOGEBIC	\$999,369	\$1,456,630	1,355	\$1,075	1,621,444
GRAND RAPIDS	\$14,154,279	\$9,415,592	20,953	\$449	16,049,435
HENRY FORD	\$7,425,249	\$11,743,251	19,445	\$604	26,088,644
JACKSON	\$3,177,202	\$7,463,249	7,764	\$961	9,275,140
KALAMAZOO VALLEY	\$6,417,415	\$5,760,269	12,732	\$452	10,488,360
KELLOGG	\$6,400,367	\$3,819,001	10,104	\$378	6,961,555
KIRTLAND	\$2,049,847	\$2,119,107	2,266	\$935	2,543,343
LAKE MICHIGAN	\$3,297,883	\$3,615,209	5,072	\$713	5,225,579
LANSING	\$16,358,773	\$12,585,756	23,353	\$539	15,980,057
MACOMB	\$18,209,655	\$14,680,756	37,714	\$389	24,302,742
MID MICHIGAN	\$2,567,151	\$3,601,949	5,559	\$648	6,299,545
MONROE	\$3,800,143	\$3,117,057	6,946	\$449	3,439,575
MONTCALM	\$2,672,068	\$1,317,350	2,906	\$453	2,438,283
MOTT	\$9,659,327	\$10,055,788	12,970	\$775	14,561,258
MUSKEGON	\$4,144,809	\$4,186,423	7,049	\$594	5,106,996
NORTH CENTRAL	\$2,091,878	\$2,776,575	4,130	\$672	2,703,408
NORTHWESTERN	\$7,643,254	\$5,578,954	11,523	\$484	4,473,960
OAKLAND	\$20,682,966	\$12,339,265	32,464	\$380	17,424,284
ST. CLAIR	\$3,157,980	\$2,970,635	5,064	\$587	4,078,336
SCHOOLCRAFT	\$13,017,792	\$13,227,629	31,579	\$419	13,102,528
SOUTHWESTERN	\$1,958,887	\$2,828,234	2,679	\$1,056	3,564,093
WASHTENAW	\$11,734,201	\$12,080,081	19,177	\$630	13,472,510
WAYNE COUNTY	\$13,735,666	\$22,577,064	58,419	\$386	27,711,431
WEST SHORE	\$1,623,625	\$1,272,156	2,725	\$467	1,801,858
STATE TOTAL	\$190,083,157	\$181,544,034	365,232	\$497	258,271,959

TABLE 39 (CONTINUED) - NON-INSTRUCTIONAL DATA SETS

	FYES	OPERATING FUND EXPENDITURES
ALPENA	1,018	\$14,791,128
BAY DE NOC	1,022	\$15,430,952
DELTA	5,952	\$67,548,870
GLEN OAKS	678	\$9,091,301
GOGEBIC	786	\$9,895,771
GRAND RAPIDS	11,165	\$105,613,008
HENRY FORD	9,032	\$87,105,191
JACKSON	3,388	\$42,274,660
KALAMAZOO VALLEY	5,221	\$57,503,892
KELLOGG	2,825	\$36,802,123
KIRTLAND	899	\$13,299,029
LAKE MICHIGAN	2,100	\$25,788,411
LANSING	8,971	\$95,945,100
MACOMB	14,345	\$117,095,566
MID MICHIGAN	2,508	\$24,475,425
MONROE	1,855	\$25,888,925
MONTCALM	942	\$14,540,552
MOTT	4,995	\$71,687,416
MUSKEGON	2,805	\$35,768,018
NORTH CENTRAL	1,369	\$15,617,296
NORTHWESTERN	2,601	\$44,753,332
OAKLAND	12,220	\$119,967,094
ST. CLAIR	2,451	\$26,423,633
SCHOOLCRAFT	7,851	\$89,756,551
SOUTHWESTERN	1,514	\$19,618,072
WASHTENAW	7,904	\$93,901,332
WAYNE COUNTY	7,710	\$108,058,028
WEST SHORE	741	\$12,659,545
STATE TOTAL	124,868	\$1,401,300,221

TABLE 39 (CONTINUED) - NON-INSTRUCTIONAL DATA SETS

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT
ALPENA	\$1,163,325	390,996	\$2.98	\$2,396,805	\$391,884	6,268,695	\$0.0625
BAY DE NOC	\$1,499,559	387,154	\$3.87	\$2,373,254	\$423,072	4,611,408	\$0.0917
DELTA	\$5,078,577	1,016,035	\$5.00	\$6,228,295	\$1,332,751	15,340,183	\$0.0869
GLEN OAKS	\$656,062	198,848	\$3.30	\$1,218,938	\$286,283	2,432,352	\$0.1177
GOGEBIC	\$536,296	236,250	\$2.27	\$1,448,212	\$248,694	3,997,167	\$0.0622
GRAND RAPIDS	\$10,072,548	1,362,122	\$7.39	\$8,349,808	\$2,332,547	20,902,754	\$0.1116
HENRY FORD	\$8,097,488	970,000	\$8.35	\$5,946,100	\$1,242,011	13,580,000	\$0.0915
JACKSON	\$4,095,879	754,336	\$5.43	\$4,624,080	\$1,013,246	11,670,384	\$0.0868
KALAMAZOO VALLEY	\$4,981,425	833,119	\$5.98	\$5,107,019	\$1,607,830	15,388,773	\$0.1045
KELLOGG	\$3,185,673	602,571	\$5.29	\$3,693,760	\$723,872	9,000,691	\$0.0804
KIRTLAND	\$1,372,624	363,942	\$3.77	\$2,230,964	\$361,143	3,770,297	\$0.0958
LAKE MICHIGAN	\$2,683,353	634,743	\$4.23	\$3,890,975	\$749,172	11,932,786	\$0.0628
LANSING	\$8,422,369	1,846,912	\$4.56	\$11,321,571	\$3,206,993	21,627,340	\$0.1483
MACOMB	\$11,014,419	1,697,996	\$6.49	\$10,408,715	\$2,916,823	28,054,382	\$0.1040
MID MICHIGAN	\$1,731,317	459,408	\$3.77	\$2,816,171	\$786,385	6,475,525	\$0.1214
MONROE	\$2,487,128	443,228	\$5.61	\$2,716,988	\$607,417	7,325,482	\$0.0829
MONTCALM	\$1,343,702	249,816	\$5.38	\$1,531,372	\$356,825	3,737,480	\$0.0955
MOTT	\$8,237,575	1,095,703	\$7.52	\$6,716,659	\$1,939,297	15,342,972	\$0.1264
MUSKEGON	\$3,450,582	543,212	\$6.35	\$3,329,890	\$695,406	7,164,222	\$0.0971
NORTH CENTRAL	\$1,256,166	275,665	\$4.56	\$1,689,826	\$382,456	3,390,540	\$0.1128
NORTHWESTERN	\$3,916,264	831,110	\$4.71	\$5,094,704	\$946,722	11,559,488	\$0.0819
OAKLAND	\$13,994,443	2,166,843	\$6.46	\$13,282,748	\$3,066,754	30,118,460	\$0.1018
ST. CLAIR	\$2,516,415	504,347	\$4.99	\$3,091,647	\$746,525	8,039,119	\$0.0929
SCHOOLCRAFT	\$8,417,257	836,430	\$10.06	\$5,127,316	\$1,712,165	14,223,873	\$0.1204
SOUTHWESTERN	\$1,961,377	578,324	\$3.39	\$3,545,126	\$776,510	7,807,374	\$0.0995
WASHTENAW	\$10,188,138	1,201,820	\$8.48	\$7,367,157	\$2,284,583	18,210,221	\$0.1255
WAYNE COUNTY	\$12,330,853	1,419,495	\$8.69	\$8,701,504	\$1,792,303	19,277,388	\$0.0930
WEST SHORE	\$1,107,630	261,817	\$4.23	\$1,604,938	\$509,168	4,405,592	\$0.1156
STATE TOTAL	\$135,798,443	22,162,242	\$6.13	\$135,854,543	\$33,438,838	325,654,948	\$0.1027

TABLE 40 - PROPERTY TAX DATA SETS

2016-2017

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE
ALPENA	\$1,017,865	1,018	\$1,000	2.5000	0.5500
BAY DE NOC	\$1,136,362	1,022	\$1,112	2.3076	0.5500
DELTA	\$11,410,602	5,952	\$1,917	2.0427	0.5500
GLEN OAKS	\$1,919,396	678	\$2,831	2.7249	0.5500
GOGEBIC	\$516,405	786	\$657	1.3129	0.3129
GRAND RAPIDS	\$21,696,055	11,165	\$1,943	1.7865	0.5500
HENRY FORD	\$3,264,698	9,032	\$361	4.0000	0.5500
JACKSON	\$4,262,060	3,388	\$1,258	1.1446	0.1446
KALAMAZOO VALLEY	\$8,029,805	5,221	\$1,538	2.4089	0.5500
KELLOGG	\$3,304,753	2,825	\$1,170	2.8636	0.5500
KIRTLAND	\$2,987,928	899	\$3,324	2.1093	0.5500
LAKE MICHIGAN	\$8,975,920	2,100	\$4,274	1.7854	0.5500
LANSING	\$10,963,548	8,971	\$1,222	3.8072	0.5500
MACOMB	\$25,302,832	14,345	\$1,764	1.4174	0.4174
MID MICHIGAN	\$1,883,832	2,508	\$751	1.2232	0.2232
MONROE	\$5,800,467	1,855	\$3,127	2.1794	0.5500
MONTCALM	\$2,266,378	942	\$2,406	2.7200	0.5500
MOTT	\$9,312,388	4,995	\$1,864	1.9896	0.5500
MUSKEGON	\$4,338,143	2,805	\$1,547	2.2037	0.5500
NORTH CENTRAL	\$2,794,352	1,369	\$2,041	2.0867	0.5500
NORTHWESTERN	\$4,698,287	2,601	\$1,806	2.1692	0.5500
OAKLAND	\$54,208,963	12,220	\$4,436	1.5555	0.5500
ST. CLAIR	\$5,232,357	2,451	\$2,135	1.8891	0.5500
SCHOOLCRAFT	\$13,168,685	7,851	\$1,677	1.7880	0.5500
SOUTHWESTERN	\$2,334,380	1,514	\$1,542	2.4280	0.5500
WASHTENAW	\$14,886,356	7,904	\$1,883	3.4267	0.5500
WAYNE COUNTY	\$22,898,602	7,710	\$2,970	3.2408	0.5500
WEST SHORE	\$2,986,260	741	\$4,030	2.1175	0.5500
STATE TOTAL	\$251,597,678	124,868	\$2,015		

TABLE 41 - ENROLLMENT AND TUITION DATA SETS

2016-2017

	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	TOTAL TUITION REVENUE
ALPENA	15,974	14,560	\$125.00	\$197.00	\$4,265,730
BAY DE NOC	16,988	13,666	\$116.00	\$199.00	\$4,215,451
DELTA	150,125	28,441	\$99.50	\$170.00	\$20,949,596
GLEN OAKS	17,735	2,599	\$109.00	\$172.00	\$2,340,525
GOGEBIC	5,794	17,796	\$110.00	\$156.00	\$3,757,083
GRAND RAPIDS	231,361	103,576	\$111.00	\$238.00	\$42,835,482
HENRY FORD	104,297	166,677	\$93.00	\$161.00	\$40,496,776
JACKSON	50,244	51,401	\$135.00	\$195.00	\$14,406,897
KALAMAZOO VALLEY	119,527	37,102	\$100.00	\$172.00	\$19,232,625
KELLOGG	52,140	32,600	\$104.50	\$169.37	\$11,288,227
KIRTLAND	15,203	11,766	\$109.00	\$158.00	\$3,690,574
LAKE MICHIGAN	50,572	12,442	\$94.00	\$145.50	\$7,562,427
LANSING	168,401	100,730	\$99.00	\$198.00	\$35,653,180
MACOMB	363,255	67,104	\$97.00	\$180.00	\$50,388,701
MID MICHIGAN	24,023	51,229	\$108.00	\$196.00	\$11,594,599
MONROE	47,238	8,405	\$107.00	\$186.00	\$6,495,863
MONTCALM	20,429	7,820	\$100.00	\$187.00	\$3,548,255
MOTT	123,543	26,309	\$132.62	\$183.44	\$17,752,907
MUSKEGON	53,838	30,317	\$102.00	\$190.00	\$11,065,251
NORTH CENTRAL	15,031	26,048	\$108.00	\$179.00	\$6,194,201
NORTHWESTERN	37,714	40,311	\$103.70	\$205.30	\$11,119,281
OAKLAND	310,173	56,434	\$88.00	\$171.00	\$42,872,870
ST. CLAIR	60,978	12,564	\$105.00	\$204.00	\$8,687,998
SCHOOLCRAFT	120,768	114,761	\$102.00	\$148.00	\$33,077,093
SOUTHWESTERN	15,404	30,025	\$115.25	\$150.25	\$6,936,022
WASHTENAW	141,449	95,670	\$94.00	\$155.00	\$31,900,217
WAYNE COUNTY	201,755	29,557	\$107.10	\$118.30	\$26,624,359
WEST SHORE	18,166	4,061	\$96.00	\$160.00	\$2,644,408
STATE TOTAL	2,552,125	1,193,971			\$481,596,600
STATE AVERAGE	91,147	42,642	\$106.10	\$176.58	\$17,199,879

SECTION VI: DATA BOOK COMPANION

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX67.XLS)

COLLEGE NAME: State of Michigan
 CONTACT PERSON: CEPI
 E-MAIL: CEPI@Michigan.gov

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	251,612	113,620	365,232

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	5,476	33,541	471,110	206,218	677,328	26,627,618	11,983,947	38,611,565	2,710,010	1,518,022	660,538	2,178,560	72,618.7	80,440.8
1.2	BUSINESS & HUMAN SERVICES	5,363	16,649	170,146	81,064	251,210	8,817,492	4,051,858	12,869,350	12,579,308	484,493	212,806	697,299	23,243.3	26,811.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,054	9,194	49,956	40,313	90,269	3,319,395	2,145,535	5,464,930	4,791,030	154,050	110,865	264,915	8,830.5	11,385.3
1.4	HEALTH OCCUPATIONS	2,517	8,095	77,525	41,488	119,013	5,140,044	2,897,558	8,037,602	7,803,944	194,333	111,164	305,497	10,183.2	16,745.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	429	5,357	56,003	28,716	84,719	2,974,786	1,523,911	4,498,697	26,267	172,675	89,798	262,473	8,749.1	9,372.3
1.6	HUMAN DEVELOPMENT	377	2,500	55,022	8,109	63,131	876,825	206,069	1,082,894		27,420	8,410	35,830	1,194.3	2,256.0
1.7	PERSONAL INTEREST	1,569	3,318	40,289	12,402	52,691	449,421	201,484	650,905		1,132	390	1,522	50.7	1,356.1
1.0	TOTAL	19,785	78,654	920,051	418,310	1,338,361	48,205,581	23,010,362	71,215,943	27,910,559	2,552,125	1,193,971	3,746,096	124,869.8	148,366.6

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS167.xls)

COLLEGE NAME: Alpena Community College
 CONTACT PERSON: Richard Sutherland
 E-MAIL: sutherler@alpenacc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	1,231	1,049	2,280

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	144	374	2,813	2,250	5,063	168,768	128,496	297,264	21,888	9,376	7,271	16,647	554.9	619.3
1.2	BUSINESS & HUMAN SERVICES	85	134	871	744	1,615	43,576	36,814	80,390	77,798	2,474	2,114	4,588	152.9	167.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	96	147	721	1,540	2,261	48,852	86,716	135,568	130,888	2,341	4,061	6,402	213.4	282.4
1.4	HEALTH OCCUPATIONS	39	100	669	271	940	28,397	11,027	39,424	37,429	1,101	454	1,555	51.8	82.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	37	439	379	818	12,048	12,016	24,064	0	682	660	1,342	44.7	50.1
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	372	792	5,513	5,184	10,697	301,641	275,069	576,710	268,003	15,974	14,560	30,534	1,017.7	1,201.4

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS267.xls)

COLLEGE NAME: Bay de Noc Community College
 CONTACT PERSON: Penny Jo Pavlat
 E-MAIL: paviatp@baycollege.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,394	2,403	3,797

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	92	372	2,833	2,292	5,125	156,320	124,000	280,320	13,712	13,122	11,281	24,403	813.4	584.0
1.2	BUSINESS & HUMAN SERVICES	89	189	1,010	878	1,888	53,184	46,592	99,776	99,776	0	0	0	0.0	207.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	47	85	557	972	1,529	41,456	24,749	66,205	62,765	2,368	1,072	3,440	114.7	137.9
1.4	HEALTH OCCUPATIONS	52	173	859	1,082	1,941	48,744	58,979	107,723	92,363	344	448	792	26.4	224.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	31	224	196	420	13,984	12,384	26,368	0	874	774	1,648	54.9	54.9
1.6	HUMAN DEVELOPMENT	2	13	131	44	175	4,464	1,344	5,808		279	84	363	12.1	12.1
1.7	PERSONAL INTEREST	2	8	16	83	99	0	0	0		1	7	8	0.3	0.0
1.0	TOTAL	289	871	5,630	5,547	11,177	318,152	268,048	586,200	268,616	16,988	13,666	30,654	1,021.8	1,221.2

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS467.xls)

COLLEGE NAME: Delta College
 CONTACT PERSON: Pat Randall
 E-MAIL: jprandal@delta.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	11,139	2,543	13,682

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	308	1,889	28,297	5,138	33,435	1,542,859	275,031	1,817,890	294,292	90,685	16,217	106,902	3,563.4	3,787.3
1.2	BUSINESS & HUMAN SERVICES	329	953	11,486	1,987	13,473	483,082	86,377	569,459	564,099	29,242	4,924	34,166	1,138.9	1,186.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	291	606	3,796	1,239	5,035	176,314	53,663	229,977	229,977	8,616	2,837	11,453	381.8	479.1
1.4	HEALTH OCCUPATIONS	215	503	5,045	1,114	6,159	274,408	60,522	334,930	330,487	12,140	2,714	14,854	495.1	697.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	240	3,221	580	3,801	133,830	24,330	158,160	0	8,922	1,622	10,544	351.5	329.5
1.6	HUMAN DEVELOPMENT	15	68	878	276	1,154	16,796	5,452	22,248		510	127	637	21.2	46.4
1.7	PERSONAL INTEREST	24	33	306	102	408	7,758	2,264	10,022		10	0	10	0.3	20.9
1.0	TOTAL	1,194	4,292	53,029	10,436	63,465	2,635,047	507,639	3,142,686	1,418,855	150,125	28,441	178,566	5,952.2	6,547.4

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS567.xls)

COLLEGE NAME: Glen Oaks Community College
 CONTACT PERSON: Amy Young
 E-MAIL: ayoung@glenoaks.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT====>	1,316	209	1,525

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	50	124	2,219	374	2,593	187,683	27,258	214,941	9,509	10,743	1,601	12,344	411.5	447.8
1.2	BUSINESS & HUMAN SERVICES	116	201	2,204	231	2,435	28,363	2,194	30,557	1,848	1,697	131	1,828	60.9	63.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	30	45	138	23	161	39,672	4,518	44,190	1,919	2,065	219	2,284	76.1	92.1
1.4	HEALTH OCCUPATIONS	16	16	289	87	376	59,393	14,751	74,144	891	2,327	526	2,853	95.1	154.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	22	279	36	315	14,900	2,013	16,913	104	903	122	1,025	34.2	35.2
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	218	408	5,129	751	5,880	330,011	50,734	380,745	14,271	17,735	2,599	20,334	677.8	793.3

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS667.xls)

COLLEGE NAME: Gogebic Community College
 CONTACT PERSON: Miranda Lawver
 E-MAIL: mirandal@gogebic.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	303	1,052	1,355

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	100	243	1,081	3,778	4,859	55,440	193,904	249,344	11,120	3,166	11,040	14,206	473.5	519.5
1.2	BUSINESS & HUMAN SERVICES	73	136	349	1,030	1,379	23,185	55,551	78,736	78,688	1,150	3,132	4,282	142.7	164.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	107	128	433	735	1,168	19,728	34,128	53,856	52,784	793	1,340	2,133	71.1	112.2
1.4	HEALTH OCCUPATIONS	26	70	231	816	1,047	14,880	51,184	66,064	65,792	495	1,866	2,361	78.7	137.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	10	24	49	73	1,168	2,352	3,520	240	73	147	220	7.3	7.3
1.6	HUMAN DEVELOPMENT	2	13	106	245	351	1,872	4,336	6,208		117	271	388	12.9	12.9
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	314	600	2,224	6,653	8,877	116,273	341,455	457,728	208,624	5,794	17,796	23,590	786.2	953.5

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0767.xls)

COLLEGE NAME: Grand Rapids Community College
 CONTACT PERSON: Mark Champion
 E-MAIL: mchampion@grcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	14,855	6,098	20,953

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	309	2,064	39,925	14,680	54,605	2,022,208	745,384	2,767,592	102,368	114,687	42,474	157,161	5,239	5,766
1.2	BUSINESS & HUMAN SERVICES	213	874	11,974	4,298	16,272	690,822	259,279	950,101	911,957	39,035	14,549	53,584	1,786	1,979
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	195	589	3,769	3,076	6,845	358,666	350,955	709,621	708,828	40,733	33,857	74,590	2,486	1,478
1.4	HEALTH OCCUPATIONS	109	675	8,357	2,781	11,138	424,132	136,360	560,492	558,476	17,043	5,702	22,745	758	1,168
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	25	416	6,114	2,184	8,298	333,664	115,792	449,456	2,080	19,275	6,781	26,056	869	936
1.6	HUMAN DEVELOPMENT	1	12	196	71	267	9,408	3,408	12,816		588	213	801	27	27
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0
1.0	TOTAL	852	4,630	70,335	27,090	97,425	3,838,900	1,611,178	5,450,078	2,283,709	231,361	103,576	334,937	11,165	11,354

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS867.xls)

COLLEGE NAME: Henry Ford College
 CONTACT PERSON: Lisa Masi
 E-MAIL: Lmasi@hfcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	6,733	12,712	19,445

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	296	2,218	17,907	24,715	42,622	1,038,699	1,360,722	2,399,421	182,350	61,775	81,432	143,207	4,773.6	4,998.8
1.2	BUSINESS & HUMAN SERVICES	190	944	4,833	9,215	14,048	248,199	475,341	723,540	691,248	15,422	29,513	44,935	1,497.8	1,507.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	301	729	972	6,913	7,885	54,766	313,464	368,230	264,461	2,697	14,573	17,270	575.7	767.1
1.4	HEALTH OCCUPATIONS	132	506	3,657	6,600	10,257	277,885	511,213	789,098	739,395	12,593	22,512	35,105	1,170.2	1,644.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	50	814	3,270	6,733	10,003	224,503	328,643	553,146	45	11,422	17,667	29,089	969.6	1,152.4
1.6	HUMAN DEVELOPMENT	9	47	201	487	688	6,136	15,497	21,633		388	980	1,368	45.6	45.1
1.7	PERSONAL INTEREST	8	10	59	119	178	720	3,198	3,918		0	0	0	0.0	8.2
1.0	TOTAL	986	5,268	30,899	54,782	85,681	1,850,908	3,008,078	4,858,986	1,877,499	104,297	166,677	270,974	9,032.5	10,123.0

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1067.xls)

COLLEGE NAME: Jackson College
 CONTACT PERSON: Teresa Choate
 E-MAIL: choateteresam@jccmi.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	4,865	2,899	7,764

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	134	963	8,978	8,359	17,337	529,352	483,766	1,013,118	0	30,061	27,641	57,702	1,923.4	2,110.7
1.2	BUSINESS & HUMAN SERVICES	110	291	1,938	1,907	3,845	99,326	96,907	196,233	196,233	5,852	5,757	11,609	387.0	408.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	61	94	534	289	823	34,330	20,141	54,471	54,471	1,594	928	2,522	84.1	113.5
1.4	HEALTH OCCUPATIONS	146	458	2,509	2,947	5,456	148,004	176,486	324,490	324,490	6,889	8,513	15,402	513.4	676.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	30	279	1,345	2,127	3,472	60,988	96,868	157,856	0	3,680	5,847	9,527	317.6	328.9
1.6	HUMAN DEVELOPMENT	9	104	724	903	1,627	36,027	45,112	81,139		2,160	2,707	4,867	162.2	169.0
1.7	PERSONAL INTEREST	20	47	374	123	497	132	132	264		8	8	16	0.5	0.6
1.0	TOTAL	510	2,236	16,402	16,655	33,057	908,159	919,412	1,827,571	575,194	50,244	51,401	101,645	3,388.2	3,807.5

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1167.xls)

COLLEGE NAME: Kalamazoo Valley Community College
 CONTACT PERSON: Dan Mondoux
 E-MAIL: dmondoux@kvcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	9,656	3,076	12,732

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	204	1,322	22,547	6,785	29,332	1,236,800	371,928	1,608,728	129,280	71,852	21,828	93,680	3,122.7	3,351.5
1.2	BUSINESS & HUMAN SERVICES	156	562	7,989	2,321	10,310	478,970	154,892	633,862	619,678	23,592	6,851	30,443	1,014.8	1,320.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	96	184	1,827	771	2,598	159,540	78,472	238,012	238,012	5,525	2,266	7,791	259.7	495.9
1.4	HEALTH OCCUPATIONS	99	259	3,775	1,207	4,982	265,710	82,148	347,858	347,858	10,398	3,167	13,565	452.2	724.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	179	2,516	915	3,431	131,968	48,224	180,192	416	8,160	2,990	11,150	371.7	375.4
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	572	2,506	38,654	11,999	50,653	2,272,988	735,664	3,008,652	1,335,244	119,527	37,102	156,629	5,221.1	6,268.0

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1267.xls)

COLLEGE NAME: Kellogg Community College
 CONTACT PERSON: Naomi M. Livengood
 E-MAIL: livengoodn@kellogg.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	5,467	4,637	10,104

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	176	831	9,245	4,941	14,186	486,374	267,714	754,088	91,686	28,826	15,784	44,610	1,487.0	1,571.0
1.2	BUSINESS & HUMAN SERVICES	168	527	4,071	3,233	7,304	202,240	113,514	315,754	310,426	11,670	6,682	18,352	611.7	657.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	610	1,506	6,026	3,857	9,883	73,075	42,200	115,275	111,275	3,159	1,845	5,004	166.8	240.2
1.4	HEALTH OCCUPATIONS	123	363	2,279	2,437	4,716	150,759	180,325	331,084	331,073	5,788	7,019	12,807	426.9	689.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	99	935	409	1,344	42,491	18,837	61,328	0	2,572	1,128	3,700	123.3	127.8
1.6	HUMAN DEVELOPMENT	17	42	1,463	1,261	2,724	3,032	3,270	6,302		122	141	263	8.8	13.1
1.7	PERSONAL INTEREST	119	280	1,185	666	1,851	11,386	6,077	17,463		3	1	4	0.1	36.4
1.0	TOTAL	1,228	3,648	25,204	16,804	42,008	969,357	631,937	1,601,294	844,460	52,140	32,600	84,740	2,824.6	3,336.1

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1367.xls)

COLLEGE NAME: Kirtland Community College
 CONTACT PERSON: Nick Baker
 E-MAIL: nick.baker@kirtland.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	1,229	1,037	2,266

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	67	159	2,273	1,376	3,649	126,109	77,102	203,211	14,731	7,276	4,494	11,770	392.3	423.4
1.2	BUSINESS & HUMAN SERVICES	105	123	1,005	685	1,690	55,539	42,349	97,888	96,112	2,792	1,723	4,515	150.5	203.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	173	269	868	1,279	2,147	36,290	39,495	75,785	75,610	1,614	1,750	3,364	112.1	157.9
1.4	HEALTH OCCUPATIONS	53	70	572	726	1,298	58,792	78,016	136,808	136,808	2,484	3,242	5,726	190.9	285.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	23	272	143	415	16,592	8,784	25,376	0	1,037	549	1,586	52.9	52.9
1.6	HUMAN DEVELOPMENT	1	1	2	0	2	36	0	36		0	0	0	0.0	0.1
1.7	PERSONAL INTEREST	1	1	0	8	8	0	128	128		0	8	8	0.3	0.3
1.0	TOTAL	405	646	4,992	4,217	9,209	293,358	245,874	539,232	323,261	15,203	11,766	26,969	899.0	1,123.5

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1467.xls)

COLLEGE NAME: Lake Michigan College
 CONTACT PERSON: John Hulsebus
 E-MAIL: jhulsebus@lakemichigancollege.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	3,989	1,083	5,072

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	180	825	9,430	2,429	11,859	537,838	130,734	668,572	0	30,143	7,589	37,732	1,257.7	1,392.9
1.2	BUSINESS & HUMAN SERVICES	125	309	2,577	498	3,075	136,114	25,778	161,892	161,892	7,613	1,471	9,084	302.8	337.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	71	156	979	193	1,172	71,826	16,656	88,482	88,482	2,593	490	3,083	102.8	184.3
1.4	HEALTH OCCUPATIONS	84	275	2,504	843	3,347	162,130	60,108	222,238	222,238	6,065	2,074	8,139	271.3	463.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	98	1,067	215	1,282	64,756	13,121	77,877	0	3,855	781	4,636	154.5	162.2
1.6	HUMAN DEVELOPMENT	4	10	102	13	115	3,377	538	3,915		235	32	267	8.9	8.2
1.7	PERSONAL INTEREST	6	28	464	126	590	868	52	920		68	5	73	2.4	1.9
1.0	TOTAL	478	1,701	17,123	4,317	21,440	976,909	246,987	1,223,896	472,612	50,572	12,442	63,014	2,100.4	2,549.8

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1567.xls)

COLLEGE NAME: Lansing Community College
 CONTACT PERSON: Dana Cogswell
 E-MAIL: cogswd@lcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	13,402	9,951	23,353

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	328	2,167	27,486	16,457	43,943	1,742,823	1,049,072	2,791,895	427,340	97,248	58,567	155,815	5,193.8	5,816.4
1.2	BUSINESS & HUMAN SERVICES	304	1,120	10,932	6,605	17,537	539,532	350,247	889,779	847,947	29,703	16,956	46,659	1,555.3	1,853.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	259	684	3,116	3,586	6,702	212,940	228,953	441,893	429,706	8,872	8,488	17,360	578.7	920.6
1.4	HEALTH OCCUPATIONS	153	486	3,877	3,820	7,697	353,856	217,204	571,060	563,535	12,534	6,649	19,183	639.4	1,189.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	36	498	5,131	2,320	7,451	334,816	161,392	496,208	0	18,484	9,250	27,734	924.5	1,033.8
1.6	HUMAN DEVELOPMENT	5	45	424	232	656	23,664	12,640	36,304		1,479	790	2,269	75.6	75.6
1.7	PERSONAL INTEREST	8	79	587	268	855	7,663	3,369	11,032		81	30	111	3.7	23.0
1.0	TOTAL	1,093	5,079	51,553	33,288	84,841	3,215,294	2,022,877	5,238,171	2,268,528	168,401	100,730	269,131	8,971.0	10,912.8

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1667.xls)

COLLEGE NAME: Macomb Community College
 CONTACT PERSON: Libby Argiri
 E-MAIL: argiril@macomb.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	28,928	8,786	37,714

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	328	3,092	62,501	9,761	72,262	4,422,896	668,721	5,091,617	337,643	223,737	34,185	257,922	8,597.4	10,607.5
1.2	BUSINESS & HUMAN SERVICES	492	1,870	25,570	7,747	33,317	1,631,529	334,180	1,965,709	1,951,854	82,538	16,927	99,465	3,315.5	4,095.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	294	945	7,932	4,014	11,946	441,533	159,353	600,886	600,478	20,004	7,836	27,840	928.0	1,251.8
1.4	HEALTH OCCUPATIONS	169	575	7,178	1,842	9,020	397,428	95,965	493,393	493,301	15,688	3,827	19,515	650.5	1,027.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	29	461	6,641	1,232	7,873	321,542	61,532	383,074	0	16,908	3,230	20,138	671.3	798.1
1.6	HUMAN DEVELOPMENT	29	128	2,066	494	2,560	67,147	16,829	83,976		3,737	936	4,673	155.8	175.0
1.7	PERSONAL INTEREST	34	56	568	137	705	10,321	2,609	12,930		643	163	806	26.9	26.9
1.0	TOTAL	1,375	7,127	112,456	25,227	137,683	7,292,396	1,339,189	8,631,585	3,383,276	363,255	67,104	430,359	14,345.4	17,982.4

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1767.xls)

COLLEGE NAME: Mid Michigan Community College
 CONTACT PERSON: Jeff Seiter
 E-MAIL: jseiter@midmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	1,775	3,784	5,559

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	135	807	4,207	10,099	14,306	218,970	527,424	746,394	17,490	13,200	31,644	44,844	1,494.8	1,555.0
1.2	BUSINESS & HUMAN SERVICES	96	268	1,198	2,592	3,790	76,026	159,696	235,722	235,722	3,785	8,263	12,048	401.6	491.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	59	176	537	814	1,351	34,664	40,489	75,153	75,153	1,725	1,666	3,391	113.0	156.6
1.4	HEALTH OCCUPATIONS	74	195	1,106	1,840	2,946	85,133	138,882	224,015	203,389	3,323	5,603	8,926	297.5	466.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	126	708	1,409	2,117	33,315	67,506	100,821	21,937	1,990	4,053	6,043	201.4	210.0
1.6	HUMAN DEVELOPMENT	3	4	0	46	46	0	729	729		0	0	0	0.0	1.5
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	380	1,576	7,756	16,800	24,556	448,108	934,726	1,382,834	553,691	24,023	51,229	75,252	2,508.3	2,880.9

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1867.xls)

COLLEGE NAME: Monroe County Community College
 CONTACT PERSON: AJ Fischer
 E-MAIL: afischer@monroeccc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	5,077	1,869	6,946

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	152	569	8,327	1,307	9,634	482,394	75,462	557,856	74,265	26,571	4,178	30,749	1,025.0	1,162.2
1.2	BUSINESS & HUMAN SERVICES	154	331	3,513	1,897	5,410	160,875	29,340	190,215	189,782	9,143	1,353	10,496	349.9	396.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	104	166	1,491	328	1,819	124,737	24,173	148,910	131,464	4,612	951	5,563	185.4	310.2
1.4	HEALTH OCCUPATIONS	50	107	1,230	384	1,614	106,370	39,211	145,581	145,581	4,231	1,486	5,717	190.6	303.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	82	771	128	899	46,131	7,607	53,738	0	2,681	437	3,118	103.9	112.0
1.6	HUMAN DEVELOPMENT	24	44	298	31	329	1,220	83	1,303		0	0	0	0.0	2.7
1.7	PERSONAL INTEREST	42	125	842	32	874	10,307	463	10,770		0	0	0	0.0	22.4
1.0	TOTAL	531	1,424	16,472	4,107	20,579	932,034	176,339	1,108,373	541,092	47,238	8,405	55,643	1,854.8	2,309.1

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1967.xls)

COLLEGE NAME: Montcalm Community College
 CONTACT PERSON: Vladimir Edelman
 E-MAIL: vladimir.edelman@montcalm.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	2,182	724	2,906

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	115	399	3,997	1,354	5,351	231,330	80,693	312,023	61,848	12,576	4,361	16,937	564.6	650.0
1.2	BUSINESS & HUMAN SERVICES	117	236	1,220	367	1,587	52,509	16,722	69,231	69,225	3,039	977	4,016	133.9	144.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	71	147	906	497	1,403	31,989	18,483	50,472	50,293	1,595	918	2,513	83.8	105.2
1.4	HEALTH OCCUPATIONS	31	76	622	311	933	45,147	25,270	70,417	70,417	2,046	1,092	3,138	104.6	146.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	43	583	216	799	19,700	7,863	27,563	1,076	1,173	472	1,645	54.8	57.4
1.6	HUMAN DEVELOPMENT	7	23	73	24	97	311	72	383		0	0	0	0.0	0.8
1.7	PERSONAL INTEREST	4	20	102	9	111	537	49	586		0	0	0	0.0	1.2
1.0	TOTAL	351	944	7,503	2,778	10,281	381,523	149,152	530,675	252,859	20,429	7,820	28,249	941.7	1,105.5

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS367.xls)

COLLEGE NAME: Mott Community College
 CONTACT PERSON: Bermicia Parks
 E-MAIL: bermicia.parks@mcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	9,803	3,167	12,970

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	258	1,317	22,648	4,862	27,510	1,161,098	257,238	1,418,336	43,681	65,720	14,033	79,753	2,658.4	2,954.9
1.2	BUSINESS & HUMAN SERVICES	333	849	9,779	2,312	12,091	554,230	116,212	670,442	657,581	29,760	5,914	35,674	1,189.1	1,396.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	124	280	1,802	1,154	2,956	149,286	54,396	203,682	184,566	5,682	1,293	6,975	232.5	424.3
1.4	HEALTH OCCUPATIONS	183	670	6,886	1,760	8,646	406,144	105,815	511,959	511,887	11,477	2,960	14,437	481.2	1,066.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	20	263	3,182	735	3,917	189,424	37,108	226,532	0	10,386	2,043	12,429	414.3	471.9
1.6	HUMAN DEVELOPMENT	6	45	524	207	731	15,113	5,246	20,359		518	66	584	19.5	42.4
1.7	PERSONAL INTEREST	18	25	44	104	148	361	1,107	1,468		0	0	0	0.0	3.1
1.0	TOTAL	942	3,449	44,865	11,134	55,999	2,475,656	577,122	3,052,778	1,397,715	123,543	26,309	149,852	4,995.0	6,360.0

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2067.xls)

COLLEGE NAME: Muskegon Community College
 CONTACT PERSON: Eduardo Bedoya
 E-MAIL: eduardo.bedoya@muskegoncc.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT====>	4,565	2,484	7,049

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	285	1,212	11,579	6,214	17,793	587,101	318,841	905,942	24,975	35,643	19,547	55,190	1,839.7	1,887.4
1.2	BUSINESS & HUMAN SERVICES	141	497	3,076	1,522	4,598	131,237	67,114	198,351	187,701	8,347	4,231	12,578	419.3	413.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	93	293	993	607	1,600	73,392	46,333	119,725	93,277	2,902	1,791	4,693	156.4	249.4
1.4	HEALTH OCCUPATIONS	50	103	992	835	1,827	95,339	78,042	173,381	157,313	3,788	3,115	6,903	230.1	361.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	128	1,147	577	1,724	49,785	25,328	75,113	0	3,078	1,591	4,669	155.6	156.5
1.6	HUMAN DEVELOPMENT	17	17	223	61	284	75	0	75		5	0	5	0.2	0.2
1.7	PERSONAL INTEREST	22	22	510	111	621	2,865	1,035	3,900		75	42	117	3.9	8.1
1.0	TOTAL	620	2,272	18,520	9,927	28,447	939,794	536,693	1,476,487	463,266	53,838	30,317	84,155	2,805.2	3,076.0

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2167.xls)

COLLEGE NAME: North Central Michigan College
 CONTACT PERSON: Joe Balinski
 E-MAIL: jbalinski@ncmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,737	2,393	4,130

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	165	674	3,883	6,320	10,203	216,212	350,445	566,657	12,194	10,619	18,399	29,018	967.3	1,180.5
1.2	BUSINESS & HUMAN SERVICES	105	272	889	1,683	2,572	43,342	76,524	119,866	117,226	2,365	4,220	6,585	219.5	249.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	21	113	226	301	527	4,472	5,331	9,803	9,803	250	262	512	17.1	20.4
1.4	HEALTH OCCUPATIONS	36	130	409	618	1,027	36,026	55,091	91,117	91,117	1,239	1,934	3,173	105.8	189.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	3	42	139	268	407	6,178	11,563	17,741	0	351	657	1,008	33.6	37.0
1.6	HUMAN DEVELOPMENT	5	20	89	233	322	3,691	10,234	13,925		207	576	783	26.1	29.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	335	1,251	5,635	9,423	15,058	309,921	509,188	819,109	230,340	15,031	26,048	41,079	1,369.4	1,706.4

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2267.xls)

COLLEGE NAME: Northwestern Michigan College
 CONTACT PERSON: Angie Baisden
 E-MAIL: abaisden@nmc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	7,406	4,117	11,523

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	306	965	8,505	7,340	15,845	452,311	390,382	842,693	52,780	23,115	21,315	44,430	1,481.0	1,755.6
1.2	BUSINESS & HUMAN SERVICES	233	493	3,357	2,755	6,112	140,563	145,779	286,342	286,323	7,301	7,016	14,317	477.2	596.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	175	350	1,041	3,049	4,090	60,014	154,676	214,690	213,274	2,675	7,582	10,257	341.9	447.3
1.4	HEALTH OCCUPATIONS	50	146	1,017	694	1,711	88,675	52,938	141,613	141,613	2,807	1,806	4,613	153.8	295.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	86	445	666	1,111	28,622	43,381	72,003	369	1,641	2,464	4,105	136.8	150.0
1.6	HUMAN DEVELOPMENT	12	29	253	101	354	3,956	2,275	6,231		175	128	303	10.1	13.0
1.7	PERSONAL INTEREST	397	642	6,699	1,330	8,029	70,328	11,648	81,976		0	0	0	0.0	170.8
1.0	TOTAL	1,188	2,711	21,317	15,935	37,252	844,469	801,079	1,645,548	694,359	37,714	40,311	78,025	2,600.8	3,428.2

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2367.xls)

COLLEGE NAME: Oakland Community College
 CONTACT PERSON: Kelly Perez-Vergara
 E-MAIL: krperezv@oaklandcc.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	26,029	6,435	32,464

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	230	2,879	65,399	10,746	76,145	3,020,506	486,358	3,506,864	92,835	198,149	32,015	230,164	7,672.1	7,306.0
1.2	BUSINESS & HUMAN SERVICES	374	1,359	20,834	5,422	26,256	967,523	205,681	1,173,204	1,138,390	58,447	11,094	69,541	2,318.0	2,444.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	160	321	4,052	912	4,964	211,250	46,821	258,071	257,639	12,715	2,678	15,393	513.1	537.6
1.4	HEALTH OCCUPATIONS	148	513	7,470	1,592	9,062	597,085	122,854	719,939	718,621	21,297	4,444	25,741	858.0	1,499.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	335	4,407	1,518	5,925	253,440	83,284	336,724	0	17,871	5,966	23,837	794.6	701.5
1.6	HUMAN DEVELOPMENT	9	42	746	282	1,028	25,649	6,459	32,108		1,694	237	1,931	64.4	66.9
1.7	PERSONAL INTEREST	1	1	2,041	454	2,495	32,656	7,264	39,920		0	0	0	0.0	83.2
1.0	TOTAL	943	5,450	104,949	20,926	125,875	5,108,109	958,721	6,066,830	2,207,485	310,173	56,434	366,607	12,220.2	12,639.3

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2567.xls)

COLLEGE NAME: Schoolcraft College
 CONTACT PERSON: Doris E Heipel
 E-MAIL: dheipel@schoolcraft.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	14,451	17,128	31,579

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	374	2,397	24,775	22,374	47,149	1,453,402	1,261,790	2,715,192	350,080	81,488	69,994	151,482	5,049.4	5,656.7
1.2	BUSINESS & HUMAN SERVICES	360	1,303	8,189	10,121	18,310	428,050	528,081	956,131	949,465	24,063	25,970	50,033	1,667.8	1,991.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	79	218	1,143	1,177	2,320	68,450	73,125	141,575	123,214	3,466	3,454	6,920	230.7	294.9
1.4	HEALTH OCCUPATIONS	51	147	1,051	1,368	2,419	124,882	164,165	289,047	289,023	4,739	6,111	10,850	361.7	602.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	23	224	1,749	2,361	4,110	107,185	144,820	252,005	0	6,535	8,861	15,396	513.2	525.0
1.6	HUMAN DEVELOPMENT	31	77	548	1,117	1,665	11,833	19,664	31,497		477	371	848	28.3	65.6
1.7	PERSONAL INTEREST	356	820	7,336	7,073	14,409	103,831	117,659	221,490		0	0	0	0.0	461.4
1.0	TOTAL	1,274	5,186	44,791	45,591	90,382	2,297,633	2,309,304	4,606,937	1,711,782	120,768	114,761	235,529	7,851.1	9,597.7

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2667.xls)

COLLEGE NAME: Southwestern Michigan College
 CONTACT PERSON: Angela Evans
 E-MAIL: aevans14@swmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	1,012	1,667	2,679

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	128	545	2,804	5,082	7,886	167,139	300,955	468,094	5,742	8,995	16,051	25,046	834.9	975.2
1.2	BUSINESS & HUMAN SERVICES	96	209	948	1,806	2,754	52,931	101,137	154,068	149,532	2,951	5,632	8,583	286.1	321.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	64	88	223	600	823	14,833	42,636	57,469	57,469	681	1,972	2,653	88.4	119.7
1.4	HEALTH OCCUPATIONS	27	81	389	756	1,145	37,244	71,513	108,757	108,757	1,335	2,552	3,887	129.6	226.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	86	370	1,020	1,390	21,774	59,404	81,178	0	1,254	3,416	4,670	155.7	169.1
1.6	HUMAN DEVELOPMENT	5	19	102	215	317	3,214	6,819	10,033		188	402	590	19.7	20.9
1.7	PERSONAL INTEREST	8	17	31	125	156	1,111	4,825	5,936		0	0	0	0.0	12.4
1.0	TOTAL	335	1,045	4,867	9,604	14,471	298,246	587,289	885,535	321,500	15,404	30,025	45,429	1,514.4	1,844.9

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2467.xls)

COLLEGE NAME: St. Clair County Community College
 CONTACT PERSON: Celina Grondin
 E-MAIL: cgrondin@sc4.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	4,096	968	5,064

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	127	576	9,850	1,944	11,794	591,312	112,944	704,256	31,584	34,562	6,742	41,304	1,376.8	1,467.2
1.2	BUSINESS & HUMAN SERVICES	125	277	3,575	523	4,098	197,404	26,432	223,836	221,580	11,752	1,559	13,311	443.7	466.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	57	108	982	176	1,158	60,539	8,394	68,933	68,933	2,444	282	2,726	90.9	143.6
1.4	HEALTH OCCUPATIONS	108	307	3,218	1,287	4,505	218,151	82,350	300,501	260,341	9,325	3,458	12,783	426.1	626.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	51	679	149	828	39,635	8,176	47,811	0	2,455	505	2,960	98.7	99.6
1.6	HUMAN DEVELOPMENT	1	15	220	9	229	7,040	288	7,328		440	18	458	15.3	15.3
1.7	PERSONAL INTEREST	10	39	143	6	149	261	14	275		0	0	0	0.0	0.6
1.0	TOTAL	434	1,373	18,667	4,094	22,761	1,114,342	238,598	1,352,940	582,438	60,978	12,564	73,542	2,451.5	2,818.6

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2767.xls)

COLLEGE NAME: Washtenaw Community College
 CONTACT PERSON: Kathy Currie
 E-MAIL: kcurrie@wccnet.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	11,139	8,038	19,177

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	244	1,997	29,146	19,039	48,185	1,683,254	1,109,307	2,792,561	103,623	90,190	60,438	150,628	5,020.9	5,817.8
1.2	BUSINESS & HUMAN SERVICES	287	882	9,297	6,496	15,793	533,015	372,285	905,300	905,276	27,695	19,544	47,239	1,574.6	1,886.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	138	267	1,854	1,866	3,720	146,116	145,755	291,871	291,871	5,498	5,373	10,871	362.4	608.1
1.4	HEALTH OCCUPATIONS	124	403	3,641	1,809	5,450	248,112	128,625	376,737	376,737	8,380	4,152	12,532	417.7	784.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	23	214	2,348	1,498	3,846	141,698	90,530	232,228	0	9,117	5,831	14,948	498.3	483.8
1.6	HUMAN DEVELOPMENT	35	72	807	510	1,317	10,701	8,464	19,165		326	206	532	17.7	39.9
1.7	PERSONAL INTEREST	147	253	4,224	603	4,827	58,835	8,979	67,814		243	126	369	12.3	141.3
1.0	TOTAL	998	4,088	51,317	31,821	83,138	2,821,731	1,863,945	4,685,676	1,677,507	141,449	95,670	237,119	7,903.9	9,761.8

2016-17 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2867.xls)

COLLEGE NAME: Wayne County Community College District
 CONTACT PERSON: Johnesa Hodge
 E-MAIL: jdimick1@wcccd.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	55,422	2,997	58,419

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	144	2,293	35,150	5,581	40,731	1,900,996	308,996	2,209,992	202,994	113,958	18,423	132,381	4,412.7	4,604.2
1.2	BUSINESS & HUMAN SERVICES	309	1,315	16,456	1,877	18,333	696,622	91,768	788,390	787,373	39,956	5,397	45,353	1,511.8	1,642.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	165	295	2,634	281	2,915	148,916	16,623	165,539	157,832	5,755	862	6,617	220.6	344.9
1.4	HEALTH OCCUPATIONS	141	632	7,162	1,503	8,665	339,138	87,330	426,468	425,748	12,754	3,213	15,967	532.2	888.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	422	7,515	539	8,054	294,713	26,285	320,998	0	15,663	1,581	17,244	574.8	668.7
1.6	HUMAN DEVELOPMENT	127	1,600	44,793	1,225	46,018	422,063	7,310	429,373		13,669	81	13,750	458.3	894.5
1.7	PERSONAL INTEREST	235	595	12,347	609	12,956	101,519	5,612	107,131		0	0	0	0.0	223.2
1.0	TOTAL	1,137	7,152	126,057	11,615	137,672	3,903,967	543,924	4,447,891	1,573,947	201,755	29,557	231,312	7,710.4	9,266.5

2017-18 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2967.xls)

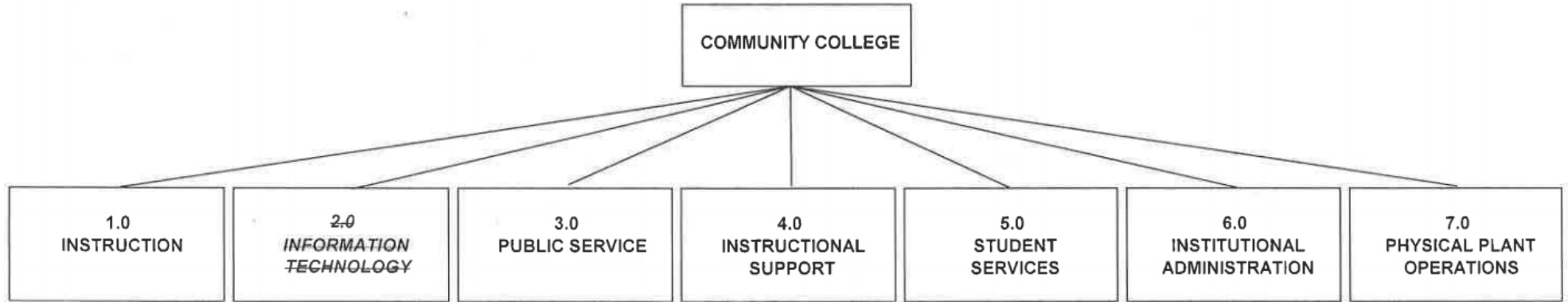
COLLEGE NAME: West Shore Community College
 CONTACT PERSON: Steve Sparling
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UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	2,411	314	2,725

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	97	268	3,305	621	3,926	187,424	29,280	216,704	0	10,539	1,994	12,533	417.8	451.5
1.2	BUSINESS & HUMAN SERVICES	78	125	1,006	312	1,318	59,504	15,072	74,576	74,576	3,109	906	4,015	133.8	155.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	113	205	404	64	468	21,749	4,837	26,586	26,586	1,076	219	1,295	43.2	55.4
1.4	HEALTH OCCUPATIONS	28	56	531	158	689	48,080	11,184	59,264	59,264	1,703	525	2,228	74.3	123.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	48	482	114	596	35,936	4,768	40,704	0	1,633	373	2,006	66.9	84.8
1.6	HUMAN DEVELOPMENT	1	10	53	22	75	0	0	0		106	44	150	5.0	0.0
1.7	PERSONAL INTEREST	107	217	2,411	314	2,725	17,962	0	17,962		0	0	0	0.0	37.4
1.0	TOTAL	431	929	8,192	1,605	9,797	370,655	65,141	435,796	160,426	18,166	4,061	22,227	741.0	908.0

APPENDIX

**MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)**



1.1 General Education

1.2 Business & Human Services

1.3 Technical & Industrial Occupations

1.4 Health Occupations

1.5 Development Education & Basic Skills

1.6 Human Development

1.7 Personal Interest

5.1 Student Service Programs

5.2 Financial Aid

5.3 Intercollegiate Athletics

7.1 Physical Plant Operations

7.2 Energy Services

7.3 Campus Security

Abbreviations Used in Tables

CHES Contact Hour Equated Student (480 student contact hours of instruction)

FYES Fiscal Year Equated Student (30 semester credit hours)

SCOH Student Contact Hour (50 minutes of instruction)

SCRH Student Credit Hour

Activity Definitions

1.0 INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. “Educational change” is defined to include: (1) the acquisition or improved understanding of some point of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measure mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

3.0 PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution’s regular instructional program.

4.0 INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge and educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

5.0 STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well-being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution’s regular instructional program.

6.0 INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

7.0 PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plan expansion and modifications, and safety services.